

ABOUT THE AUTHOR: Summary of the Biodata

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I had submitted the following Report to the Gov't of MP, dated 22-05-2004, (450 pages), titled:

“भारतीय प्रशासन कानून से ऊपर: मध्य प्रदेश की एक केस स्टडी”⁷¹

(Indian bureaucracy above the law: a case study of Madhya Pradesh).

The Gov't of MP appointed an Investigation Officer but investigation was left incomplete. This Report was exhaustively covered in Hindustan Times, Bhopal, dated 26-06-2004, Page 03, titled, **“Bureaucracy in a tizzy over expose on LUN corruption”**. A post script Abstract and Summary on this Report is given in Preface (Page ii-to-v) and in Part II, Page 92-93, (with details in Chapter 05), in the Report, titled:

Lies in the High Court:

**Falsely framing and the abuse of power in India-
A socio-legal textbook case on misgovernance**

The Question that now arises is this: As to why I was falsely framed?

Well, it is a revenge to harass because I had submitted the above Report dated 22-05-2004.]



The above mentioned Reports are also being arranged to be published as E Book.

The hard copy or the soft copy can also be obtained from the author

by contacting at the above address, and can also be downloaded from my website:

www.liesincourtsbureaucracy.com

● **BOOKS:** Besides many official reports, he has five (5) books on diversified subjects like education, rural development, globalization, governance:

- (1) नौकरशाही का प्रबंध : आर्थिक सुधारों एवं ग्रामीण विकास के लिये पुनर्गठन, Concept Publishing Co, New Delhi, 2005, Page 535 (A research paper from this book, titled: **“Making Indian Bureaucracy Responsible, Accountable and Result Oriented”** (*Indian Journal of Public Administration (a journal of IIPA)*, New Delhi, April-June 2000, page 257-265)
- (2) पुलिस और अदालतों में नागरिक सहभागिता : सस्ते-और-शीघ्र न्याय के लिए प्रशासनिक ढांचा, Concept Publishing Co, New Delhi, 2005, Page 450
(A combined and revised English edition of the above Hindi books is forthcoming, titled, **Citizen Participation in Governance: Courts, Police and Bureaucracy**)
- (3) Education for Socio-Economic Dev't, Concept Publishing Co, New Delhi, 2005, page 331
- (4) Indigenous Resources for Rural Dev't, Concept Publishing Co, New Delhi, 2005, page 237
- (5) Globalization: debt, arms and reforms, Concept Publishing Co, New Delhi, 2005, page 183

● **WORK EXPERIENCE:** While in Canada, he worked from 1970-to-1983 while also being a student. After returning to India for good in 1983, he joined **MPLUN** (*Madhya Pradesh Laghu Udyog Nigam, MP Small Scale Industry Corporation, An undertaking of the Gov't of MP*), as Chief General Manager and obtained voluntary retirement in 2002. He then took assignments like: Resident Consultant in a World Bank project in the Ministry of Education, Gov't of India; research fellow, professor and principal in a college/institute.

● **EDUCATION:** EdD (Doctor of Education (PhD), (1979), and EdM (1976), **Columbia University, New York, USA**, (specializing in planning and management, with emphasis on policy analysis and on the analysis and development of organizations. While being a doctoral student, he was selected as a Visiting Fellow (1976) by the UNESCO, IIEP, Paris, France

> **BIS** (Bachelor of Independent Studies, (1974), **University of Waterloo, Ontario, Canada.**

For this research based degree, he undertook a project on a generalized developing economy ...

> Diploma in Mechanical Eng. (Machine Tool Tech., 1968), Nainital Polytechnic, UP, India

This biodata is as in Chapter 06 of my following titled, Report:

Lies in the High Court: Falsely framing and the abuse of power in India- A socio-legal textbook case on misgovernance

Dated December 21, 2022

Lies in the High Court:

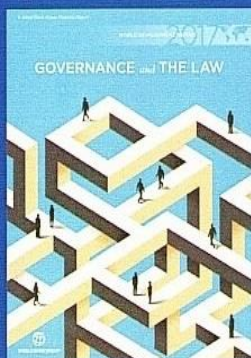
Falsely framing and the abuse of power in India-

A socio-legal textbook case on misgovernance

Submitted to Hon'ble Chief Justice of India (CJI), Dr. Justice D. Y. Chandrachud, and the Hon'ble Justices, Supreme Court of India (SCI); The Hon'ble Chief Justices of High Courts; The Hon'ble Justices, MP High Court; Gov't of India; Gov't of MP; and others ... (Page 33-to-35),

This Report is in tune with what the Hon'ble Justices of the SCI have themselves been observing over the decades that "frivolous and false litigations" are being increasingly filed in courts (Page 27-28):

- ❖ "The resultant Contempt Petitions ... is a direct result of ... Deliberate inactions by the governments, despite judicial pronouncements ...", Justice NV Ramana, CJI
- ❖ "Government is the biggest litigant in the country. ... Large number of cases coming against the Government cannot be a good sign of good governance", Justice TS Thakur (later CJI)
- ❖ "Frivolous cases making court dysfunctional", Justice DY Chandrachud (later CJI)



Arun Shourie wrote that in the USA (Page 28-to-30),

"If ... appeal is found to be without foundation, the sentence will be severely enhanced", but in India, Bibek Debroy wrote that, " ... Many give false evidence under oath but complex laws and reluctance to initiate proceedings make prosecution a rarity"

The World Bank, in World Development Report 2017, 'GOVERNANCE and THE LAW' concluded that: "... In many developing countries, the laws on the books just that".

As for this Report : Preface: An Abstract of the Report (Page ii-to-v);
Self-Contained Summary on 'Lies in the High Court' (Page 01-to-08)

- ❖ **False, contradictory and fabricated statements** are submitted in the Writ Appeal (WA) by the MDs of MPLUN before the Division Bench (DB) of the High Court, after doing the same before the Single Benches of the High Court in their Returns to my: (i), Writ Petition (WP), and (ii), Contempt Petitions. In this WA, Adjournments from the DB are also obtained on an equally 100% false pretext, while the Hon'ble Single Judge of the High Court is falsely accused for quashing the DE and ordering for releasing gratuity.
- ❖ Contempt was filed for not releasing gratuity as per the order passed in my Writ Petition. As revealed later, a Disposal Order in that Contempt is obtained by an advocate (counsel) who was engaged neither by the Petitioner nor by the Respondent! A fraud of its own kind! Hence second Contempt filed, where MDs of MPLUN have again submitted lies and suppressed facts, while resorting to 'pot calling the kettle black' ("चल्ला चोर कोतवाल को डाँटे").

❖ And this way, the High Court is being virtually turned by the MDs of MPLUN into an instrument of prolonged mental agony, physical exhaustion and emotional distress

Given 'justice delayed, justice denied', the case is pending over two decades with no end in sight: From 2002-to-2007 in MPLUN / Gov't of MP, and from 2007-to-2022 in the High Court of MP

Dr Sures Chandra Jain

Edd (PhD), EdM, Columbia University, New York, USA
BIS, University of Waterloo, Ontario, Canada

(Retd.) Chief General Manager, MP Laghu Udyog Nigam (MPLUN),
(A Gov't of MP undertaking), Bhopal, MP 462003, India
December 21, 2022

Chapter 06:

Why the **PROFESSIONAL PROFILE** of the Author of the instant **REPORT** in public domain:

As provided in preceding Chapter 05, dealing with Mr Ashok Noronha, **a non-IAS, non-SCS cadre officer**), MD MPLUN, abuse of power by him, and the subsequent abuse of power and undue and illegal favors given to him by the Gov't of MP, all in feudal manner ... My gratuity was illegally withheld after himself giving voluntary retirement (VR) under the and the voluntary retirement scheme (VRS), and then initiated the DE (as given in Summary at Page 01-to-08, with details in Chapter 01-to-04).

This Mr. Noronha was being successively posted without others even being considered. Hence, my curriculum vitae (CV) in public domain, with:

- (i) Letters of Reference from the professors: Columbia University, New York, USA; University of Waterloo, Ontario, Canada, and
- (ii) Comments on my performance as Chief General Manager in MPLUN from the officers of the IAS, my immediate superiors.

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I had submitted the following Report to the Gov't of MP, dated 22-05-2004, (450 pages), titled:

“भारतीय प्रशासन कानून से ऊपर: मध्य प्रदेश की एक केस स्टडी”⁷¹
(Indian bureaucracy above the law: a case study of Madhya Pradesh).

An account of the abuse of power as it affected me, this Report was duly acknowledged by the Governor of MP and the Government of MP. Subsequently, Government of MP ordered an investigation on this Report to be conducted by a senior officer of the IAS. But then, the investigation remained incomplete as the Investigating Officer was transferred and no one else was appointed to continue the investigation, obviously to protect the guilty officers and political masters. This Report was exhaustively covered in Hindustan Times, Bhopal, dated 26-06-2004, Page 03, titled, **“Bureaucracy in a tizzy over expose on LUN corruption”**. This Report was exhaustively covered in Hindustan Times, Bhopal, dated 26-06-2004, Page 03, titled, **“Bureaucracy in a tizzy over expose on LUN corruption”**.

● A post script Abstract and Summary on this above Report is already given (in Part II, page 92-93, with details in the preceding Chapter 05) in the instant Report:

Lies in the High Court:

**Falsely framing and the abuse of power in India-
 A socio-legal textbook case on misgovernance**

The Question that now arises is this: As to why I was falsely framed? It goes without saying that I have been falsely framed as a part of revenge to harass me, and then even dared devil to freely and repeatedly submit false, contradictory and fabricated statements in the High Court, simply because I had submitted the above Report dated 22-05-2004.

- **EDUCATION:** EdD⁹⁸ (Doctor of Education (PhD), EdM⁹⁸; BIS¹⁰², Diploma¹⁰⁵
 - > EdD (Doctor of Education⁹⁸ (PhD), (1979), and EdM⁹⁸ (1976), **Columbia University, New York, USA**; specialization: planning and management, and policy analysis and on the analysis and development of organizations.

While being a doctoral student, he was selected as a Visiting Fellow (1976) by the UNESCO⁹⁹, IIEP, Paris, France International Educational Development and Educational Administration.

Professor William P. Anderson, Teachers College, Columbia University, Advisor to Sures Jain, described the work done in EdD in his Letter of Reference dated 05-02-1980¹⁰⁰:

“Mr. Sures Jain completed a Doctor of Education degree at Teachers College as a major in the International Education Development Program. This program includes a cross cultural and interdepartmental emphasis and requires, in addition, a major concentration of course work in a substantive field of study. Mr. Jain selected educational administration as his substantive field.

The course work included in Mr. Jain’s program both inside and outside the Department of Educational Administration was planned so as to have a **primary focus on** educational planning and management both in terms of the formal system of education and non-formal programs of education, as they relate to individual human needs and to Administration was planned so as to include courses **with special emphasis on policy analysis and on the analysis and development of organizations.**

Consistent with the above program thrusts, Mr. Jain’s dissertation dealt with equality and educational planning.

Mr. Jain is a conscientious and hard working person who gives his maximum effort to every task he undertakes. He deserves serious consideration for positions for which his experience and unique professional preparation qualify him. I am happy to recommend such consideration.”

The abstract of the dissertation for this EdD is published in “Dissertation Abstracts International, Volume 40, Number 09, March 1980; P. 4889A”¹⁰¹. **Title of the Thesis:**

**Education and Inequality:
 A Study in status-conflict an Economic Disparity in India**

> **BIS** (Bachelor of Independent Studies¹⁰², (1974), **University of Waterloo, Ontario, Canada.**

For this research based degree, he undertook a project on a generalized developing economy. The letters of reference from the Registrar¹⁰³ and Professor George R Francis¹⁰⁴: and A Q Lodhi¹⁰⁴:

Professor George R Francis¹⁰⁴: “In my view, Mr. Jain has done a fine piece of work and should a grade be required, I would recommend an “A”. The theme Mr. Jain chose is an inherently complex one, and ... he put an enormous amount of effort into this work... ...He does in fact revise his views in the light of additional reading and reflection, so that he has definitely been engaged in a learning process. ...I think he compares very favorably in demonstrated ability with successful senior undergraduates... I personally appreciated having the opportunity of sharing with him some mutual interests in problems of Third World...”

Professor A Q Lodhi¹⁰⁴: “..In this work Mr. Jain has very successfully demonstrated his understanding of the complexity of social and economic development in developing societies. ...Mr. Jain has done a magnificent job in putting together the text and data describing, elaborating and analyzing the variable in various chapters. There are points where he tends to ‘over generalize’, but predominantly his conclusions are carefully drawn. It is, indeed, an extremely well done thesis which in my judgment deserves an A. ...He is a sincere, and hardworking person, devoted to his studies, who works independently. He defends his view, sometimes vehemently, but is very open to criticism

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● **BOOKS:** |Besides many official reports, he has five (5) books on diversified subjects like education, rural dev’t, globalization, governance (see Chapter 07):

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(A research paper from this book, titled: **“Making Indian Bureaucracy Responsible, Accountable and Result Oriented”** (*Indian Journal of Public Administration (a journal of IIPA)*, New Delhi, April-June 2000, page 257-265

- (5) पुलिस और अदालतों में नागरिक सहभागिता : सस्ते-और-शीघ्र न्याय के लिए प्रशासनिक ढांचा, Concept Publishing Co, New Delhi, 2005, Page 450 .

(A combined and revised English edition of these two books in Hindi is forthcoming, titled,

Citizen Participation in Governance:

Courts, Police and Bureaucracy:

A grassroots level pilot survey from three districts in UP in India

● **WORK EXPERIENCE:** While in Canada from 1970-to-1983, he had worked for Medland Enterprises, IBM, Dayton-Walther, GTE, Massey-Ferguson, Atomic Energy of Canada Limited (AECL), etc. After returning to India for good in 1983, he joined **MPLUN** (*Madhya Pradesh Laghu Udyog Nigam, MP Small Scale Industry Corporation, An undertaking of the Gov’t of MP*), as Chief General Manager and obtained voluntary retirement in 2002. He then took assignments like: Resident Consultant in a World Bank project in the Ministry of Education, Gov’t of India; research fellow, professor and principal in a college/institute.

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- (6.2.2) Professor William P. Anderson, Professor of Education, Teachers College, Columbia University, New York, USA
- (6.2.3) Professor James R. Sheffield, Professor of Education, Teachers College, Columbia University, New York, USA:
- (6.2.4) Professor George R. Francis, Professor, Environmental Studies, University Waterloo, Waterloo, Ontario, Canada.
- (6.2.5) Professor George R. Francis and Professor A.Q. Lodhi, University Waterloo, Ontario, Canada
- (6.2.6) Dr. Simon Landry, Director des communications (Director of Communications), Universite Du Quebec, Hull, Quebec, Canada (formerly at the University of Ottawa, Canada).

(6.2.1) **Professor Henry J. Risetto¹⁰⁶,**

Professor of Education, Teachers College, Columbia University, New York, USA, dated April 26, 1976, comments on my Paper prepared for the course T.A. 3050, Environmental Variables in Educational Planning:

“I want a copy of this for my file. There is much here that is useful for your country’s needs. Your efforts with English are commendable, but some help in typing would go a long way towards the presentation.

While a departure from the regular class arrangement it is, as a special case, a commendable production.

You adapt words and design processes to your own setting well. [Grade] A-”

(6.2.2) **Professor William P. Anderson¹⁰⁷,**

Professor of Education, Teachers College, Columbia University, New York, USA, comments in a Letter of Reference dated 05-02-1980:

“Mr. Sures Jain completed a Doctor of Education degree at Teachers College as a major in the International Education Development Program. This program includes a cross cultural and interdepartmental emphasis and requires, in addition, a major concentration of course work in a substantive field of study. Mr. Jain selected educational administration as his substantive field.

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Mr. Jain is a conscientious and hard working person who gives his maximum effort to every task he undertakes. He deserves serious consideration for positions for which his experience and unique professional preparation qualify him. I am happy to recommend such consideration.”

(6.2.3) **Professor James R. Sheffield¹⁰⁸,**

Professor of Education, Teachers College, Columbia University, New York, USA, comments in a Letter of Reference dated September 9, 1977:

“I have worked closely with Mr. Jain for several years while he has been enrolled in the Program of International Educational Development. I have taught him in several classes and have worked with him on his dissertation. Mr. Jain is without doubt one of the hardest working, conscientious students I have worked with at Teachers College. He reads widely and is enthusiastic in his class participation. However, partly due to his accent and mannerisms and partly due to his grasp of English, he comes across as rather aggressive at times and is not easy to communicate with.

I thus recommend him highly in terms of intelligence and hard work but have some reservations about his ability to communicate with others.”

(6.2.4) **Professor George R. Francis¹⁰⁹**,

Professor, Environmental Studies, University Waterloo, Waterloo, Ontario, Canada, comments in a Letter of Reference dated August 1, 1978:

“I first came to know Mr. Jain for a period of about seven months in 1973-74 when I was one of his advisors on a major paper he undertook for his baccalaureate degree. Since then he has kept in touch from time to time, especially over the past year while he has again been living in Waterloo.

Mr. Jain is a very able and hard working student with a deep interest in social policies, education, and socio-economic development. He is a very self-directed person and has read quite extensively on his own initiative. He is also a quite strong willed and independent thinker which has, on occasion, apparently caused him some difficulties when faced with expectations of highly structured university courses.

I personally have always found him polite and considerate when he drops in for a visit, but I've not really had occasion to become familiar with his other qualities or abilities. My impression is that he would be most at ease in situations which would allow him to pursue research or scholarship interests largely at his own inclination. I would expect that he would do well professionally under such circumstances.”

(6.2.5) **Professor George R. Francis¹⁰³**,

Professor, Environmental Studies, University Waterloo, Waterloo, Ontario, Canada, comments on my thesis “Dynamics of Development and the Third World” vide Letter August 15, 1974, recommending for the Degree of BIS:

“In my view, Mr. Jain has done a fine piece of work and should a grade be required, I would recommend an “A”. The theme Mr. Jain chose is an inherently complex one, and ... he put an enormous amount of effort into this work... ..He does in fact revise his views in the light of additional reading and reflection, so that he has definitely been engaged in a learning process. ...I think he compares very favorably in demonstrated ability with successful senior undergraduates... I personally appreciated having the opportunity of sharing with him some mutual interests in problems of Third World...”

Professor A. Q. Lodhi¹⁰³,

Professor of Sociology, comments on the above thesis vide Letter dated August 22nd, 1974:

“...In this work Mr. Jain has very successfully demonstrated his understanding of the complexity of social and economic development in developing societies. ...Mr. Jain has done a magnificent job in putting together the text and data describing, elaborating and analyzing the variable in various chapters. There are points where he tends to ‘over generalize’, but predominantly his conclusions are carefully drawn. It is, indeed, an extremely well done thesis which in my judgment deserves an A. ...He is a sincere, and hardworking person, devoted to his studies, who works independently. He defends his view, sometimes vehemently, but is very open to criticism.”

(6.2.6) **Professor Simon Landry¹¹⁰**,

Director des Communications (Director of Communications), Universite Du Quebec, Hull, Quebec, Canada (formerly at the University of Ottawa, Canada), comments in a Letter of Reference dated 18 April 1980:

“Sures Chandra Jain was a student of mine in an educational planning course of the University of Ottawa.

Dr Jain has fully demonstrated an excellent ability to learn, a great capacity to deal with people.

(6.3) “मध्य प्रदेश लघु उद्योग सम्मेलन -- 2000” MP Small-Scale Industries Conference-2000,

MP Laghu Udyog Nigam (MPLUN), and the Deptt. of Commerce and Industry, Government of MP, Bhopal.

As Member-Secretary, I was part of the team in organizing, “मध्य प्रदेश लघु उद्योग सम्मेलन -- 2000” (MP Small-Scale Industries Conference-2000), held under the aegis of Commerce & Industry Deptt., Government of M P and मध्यप्रदेश लघु उद्योग निगम (MP Small Scale Industry Corporation, MPLUN), Bhopal, 23-24 February, 2000.

As Member-Secretary of the Organizing Conference, I was instrumental as part of the team in organizing a large, state level Conference on the problems of small scale industry, jointly with MPLUN and C & I Deptt. Also compiled and edited “स्मारिका –2000” (Souvenir -2000) for this Conference containing 65 articles on various aspects of small scale industries.

The Hon’ble Minister (Shri Narendra Nahata), Principal Secretary (C & I) (Dr. Sandeep Khanna, IAS) and MD MPLUN (Ms. Swarn Mala Rawla, IAS), and many other officers and participants were highly appreciative of the job well done in organizing this Conference. A formal letter to this effect was also issued by MD MPLUN, (Ms. Swarn Mala Rawla, IAS), No. लउनि/कार्मिक/ प्र.सं. / विप/ पी एस. 15/ 817, dated 06-03-2000¹¹¹ on my contribution in the Conference: **मध्य प्रदेश लघु उद्योग सम्मेलन -- 2000¹¹¹:**

मध्यप्रदेश लघु उद्योग निगम मर्यादित

(मध्यप्रदेश शासन का उपक्रम)

सुश्री एस. रावला
प्रबंध संचालक

अ.शा. पत्र.क्र. : लउनि/प्र.सं./विप/पीएस-15/817

भोपाल, दिनांक 06-03-2000

विषय : म.प्र. लघु उद्योग सम्मेलन, भोपाल दिनांक 23-24 फरवरी, 2000

मध्यप्रदेश शासन, वाणिज्य एवं उद्योग विभाग द्वारा म.प्र. लघु उद्योग निगम को, म.प्र. लघु उद्योग सम्मेलन आयोजित करने के निर्देश दिये गये। अधिकारियों/कर्मचारियों की लगन, निष्ठा एवं समर्पित भावना से यह सम्मेलन सफल हुआ, जिसकी भूरी-भूरी प्रशंसा माननीय वाणिज्य एवं उद्योग मंत्री श्री नरेन्द्र नाहटा, प्रमुख सचिव, मध्य प्रदेश शासन, वाणिज्य एवं उद्योग विभाग डॉ. संदीप खन्ना एवं अनेक वरिष्ठ अधिकारियों द्वारा की गयी।

इस सम्मेलन के लिए जो स्मारिका प्रकाशित की गयी वह लघु उद्योगों के लिए प्रशंसनीय दस्तावेज है जिसमें लघु उद्योगों से संबंधित 65 विशेषज्ञों एवं उद्योगपतियों के आलेख एवं सुझाव दिये गये हैं। सम्मेलन में प्रदेश के पधारे विभिन्न औद्योगिक संगठनों के प्रतिनिधियों एवं शासन के विभिन्न अधिकारियों के लिए सम्मेलन स्थल पर किये गये विविध कार्य भी सराहनीय रहे हैं।

इन सब कार्यों के लिए मैं इस सम्मेलन के लिए गठित समिति के सदस्य सचिव, लघु उद्योग निगम के मुख्य महाप्रबंधक (विपणन) डॉ. सुरेश जैन को एवं उनके साथ सहयोग प्रदान करने वाले निगम के सभी अधिकारियों/कर्मचारियों को बधाई देती हूँ।

हस्ताक्षर /—
(एस. रावला)
प्रबंध संचालक

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11. श्री गोविन्द ढाकस्या, शीघ्रलेखक,
12. श्री प्रदीप कुमार साहू, नि.श्रे.लि./ टायपिस्ट

Smarika (Souvenir): Facsimile of Smarika (souvenir) published for the conference, with the Table of Contents of the professional articles published in it is attached; the List of Articles in the Table of Contents is given below:



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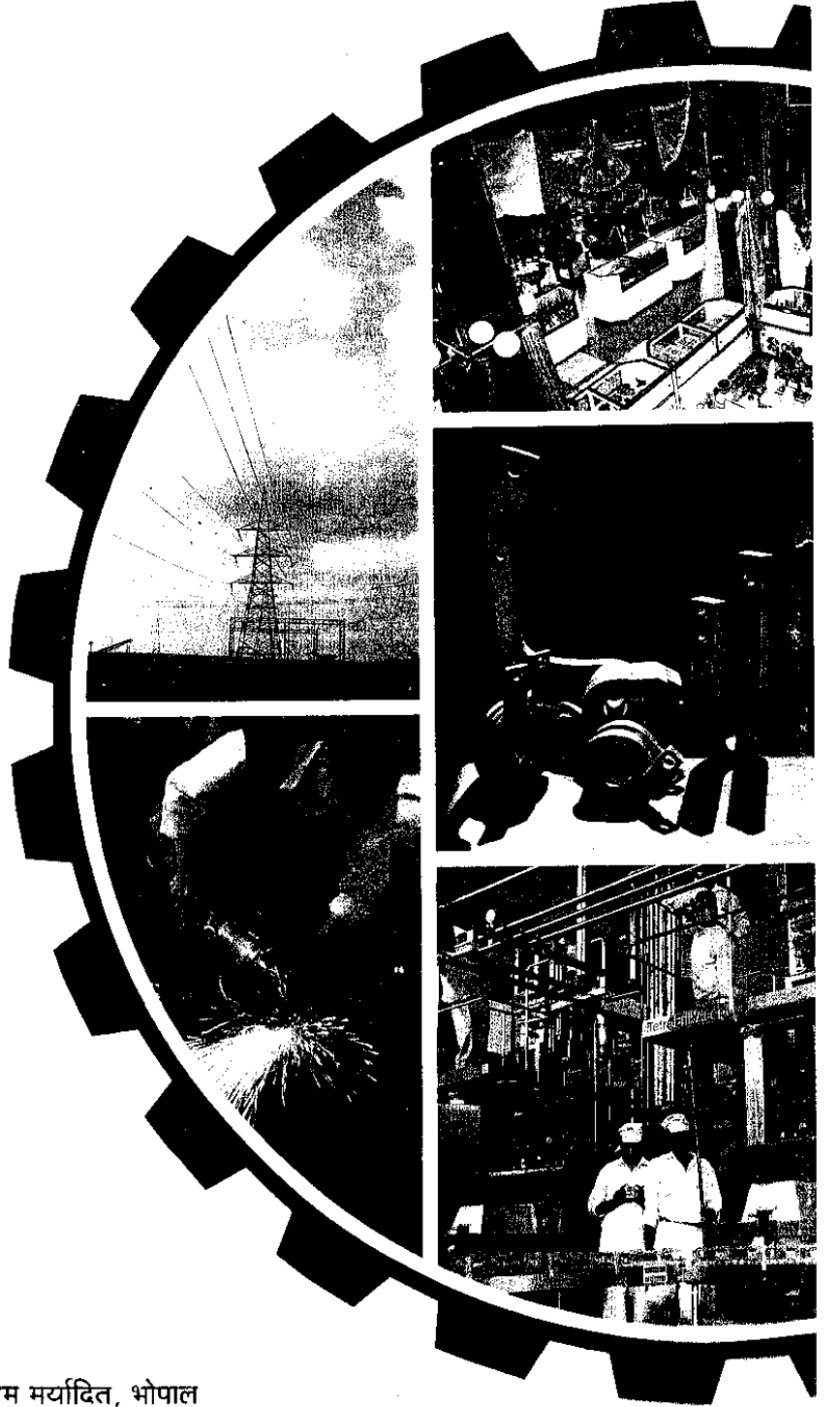
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मध्यप्रदेश लघु उद्योग
नयी शताब्दी-नये क्षितिज

स्मारिका
2000

आयोजक: मध्यप्रदेश लघु उद्योग निगम मर्यादित, भोपाल



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(6.4) Quotes from selected comments on my performance as Chief General Manager in MPLUN from the officers of the IAS, who are MDs of MPLUN:

- (6.4.1) Mr. Anil Jain, IAS,
 (6.4.2) Mr. Narendra Nahata, Minister, C&I
 (6.4.3) Ms. Swarn Mala Rawla, IAS,
 (6.4.4) Mr. R. Tandekar, IAS,
 (6.4.5) Mr. P. C. Sen, IAS,
 (6.4.6) Mr. M. M. Dahima, IAS,
 (6.4.7) Mr. Prem Prakash Mathur, IAS,
 (6.4.8) Mr. Anil Kumar Chandra, IAS, and
 (6.4.9) Mr Surendra Singh Neemkheda, Chairman, MPLUN.
 (6.4.10) Mr. S.C. Jain, IAS

- (6.4.1) Letter dated 21-05-2001 from **Mr. Anil Jain¹¹², IAS**, on my contribution in bringing up the financial health of MPLUN for which a congratulated me and my associate for our hard work, dedication and commitments:-

“निगम द्वारा वर्ष 2000-01 में अपने व्यवसाय में उल्लेखित वृद्धि प्राप्त की गई। यह अपेक्षित है कि 2 वर्ष तक निरन्तर हानि में रहने के उपरांत निगम द्वारा वित्तीय 2000-01 में लाभ अर्जित किया जावेगा। यह सराहनीय उपलब्धि आपके तथा आपके सहयोगियों के परिश्रम, लगन एवं कर्तव्यनिष्ठा के कारण ही प्राप्त हुई है। इसके लिए आप बधाई के पात्र हैं। ...

- (6.4.2) Note sheet dated 07-04-2001¹¹³ dealing with the performance in MPLUN written by **Hon'ble Minister (Shri Narendra Nahata), C&I**, to Hon'ble Chief Minister (Shri Digvijai Singh), in which **substantial earning in the overall activities in MPLUN along with Marketing Department** are given:

“आपको यह भी जानकर प्रसन्नता होगी कि, निगम के द्वारा पारदर्शिता बनाये रखते हुए हैण्ड पम्प की दरों में 7 प्रतिशत एवं जी.आई. पाईप की दरों में 8 प्रतिशत कमी विगत वर्ष की दरों पर लाई गई। इसी प्रकार नई दवा की क्रय नीति लागू की गई, जिसमें दवा उत्पादक इकाइयों में से गुणवत्ताहीन इकाइयों को बाहर किया गया और लगभग 25 प्रतिशत दरें कम की गई। इन सभी प्रयासों के फलस्वरूप शासन को इस वर्ष लगभग रु. 3.00 करोड़ की बचत हुई।”

- (6.4.3) Letter dated 06-03-2000¹¹¹ issued by **Ms. Swarn Mala Rawla, IAS**, Managing Director, MPLUN, own my contribution in the **“मध्य प्रदेश लघु उद्योग सम्मेलन -- 2000” MP Small-Scale Industries Conference-2000**,

As already mentioned earlier:

As Member-Secretary, I was part of the team in organizing, “मध्य प्रदेश लघु उद्योग सम्मेलन – 2000” (MP Small-Scale Industries Conference-2000), held under the aegis of Commerce & Industry Deptt., Government of M P and मध्य प्रदेश लघु उद्योग निगम (MP Small Scale Industry Corporation, MPLUN), Bhopal, 23-24 February, 2000.

Also compiled and edited **“स्मारिका –2000”(Souvenir -2000)** for this Conference containing 65 articles on various aspects of small scale industries.

The Hon'ble Minister (Shri Narendra Nahata), Principal Secretary (C & I) (Dr. Sandeep Khanna, IAS) and MD MPLUN (Ms. Swarn Mala Rawla, IAS), and many other officers and participants were highly appreciative of the job well done in organizing this Conference. A formal letter to this effect was also issued by MD MPLUN, (Ms. Swarn Mala Rawla, IAS), No. लउनि/कार्मिक/ प्र.सं. / विप / पीएस. 15 / 817, dated 06-03-2000¹¹¹ on my contribution in the Conference

मध्यप्रदेश शासन, वाणिज्य एवं उद्योग विभाग द्वारा म.प्र. लघु उद्योग निगम को, म.प्र. लघु उद्योग सम्मेलन आयोजित करने के निर्देश दिये गये। अधिकारियों/कर्मचारियों की लगन, निष्ठा एवं समर्पित भावना से यह सम्मेलन सफल हुआ, जिसकी भूरी-भूरी प्रशंसा माननीय वाणिज्य एवं उद्योग मंत्री श्री नरेन्द्र नाहटा, प्रमुख सचिव, मध्य प्रदेश शासन, वाणिज्य एवं उद्योग विभाग डॉ. संदीप खन्ना एवं अनेक वरिष्ठ अधिकारियों द्वारा की गयी।

इस सम्मेलन के लिए जो स्मारिका प्रकाशित की गयी वह लघु उद्योगों के लिए प्रशंसनीय दस्तावेज है जिसमें लघु उद्योगों से संबंधित 65 विशेषज्ञों एवं उद्योगपतियों के आलेख एवं सुझाव दिये गये हैं। सम्मेलन में प्रदेश के पधारे विभिन्न औद्योगिक संगठनों के प्रतिनिधियों एवं शासन के विभिन्न अधिकारियों के लिए सम्मेलन स्थल पर किये गये विविध कार्य भी सराहनीय रहे हैं।

इन सब कार्यों के लिए मैं इस सम्मेलन के लिए गठित समिति के सदस्य सचिव, लघु उद्योग निगम के मुख्य महाप्रबंधक (विपणन) डॉ. सुरेश जैन को एवं उनके साथ सहयोग प्रदान करने वाले निगम के सभी अधिकारियों/कर्मचारियों को बधाई देती हूँ।

- (6.4.4) Letter dated 07 August 2000¹¹⁴ from **Mr. R. Tandekar, IAS**, Commissioner, Higher Education, Gov't of M.P., Bhopal

“Dr. Jain had worked with me as Chief General Manager (Technical) in the M.P. Laghu Udyog Nigam Limited (Small Scale Industries Corporation), Bhopal, of which I happened to be the Managing Director during the year 1996-97.

Dr. Jain is an excellent officer in terms of his capabilities and performance. He was able to fulfill the targets assigned to him. His technical knowledge is very sound. He is a sincere, dedicated, hard working and knowledgeable officer who sufficiently equipped in motivation and persuasion.”

- (6.4.5) A note dated 18-08-1992¹¹⁵ from **Mr. P. C. Sen, IAS**, on my Letter dated 20-05-1992, on the subject of “A proposal for discussion on quality improvement”.

“A comprehensive note. We should have a meeting with CGM (Mkt.), CGM (EMP) & CGM (P&A). Please discuss.

The following is the part of my Letter dated 20-05-1992.

“.....My Proposals for this discussion are enclosed herewith covering the following topics:-

1. Introduction : Scope of Quality
2. Complaints about quality (other than furniture)
3. Complaints about furniture
4. Complaint Monitoring Cell
5. Flying Squad : Re-inspection of material already inspected
6. Action against false/motivated complainants
7. Delivery of un-inspected material
8. Effect of delay in payment on quality
9. Effect of marketing policy on quality
10. Checks on Feasibility of units and placement of Supply Orders for quality improvement
11. Laboratory testing of certain items for quality improvement
12. Cooperation of consignees
13. Training of inspectors
14. Safeguards against demoralization of officers
15. Inspection by an Independent Agency.

- (6.4.5/A) A note dated 28-04-1992¹¹⁶ from **Mr. P. C. Sen, IAS**, on my Letter dated March 6, 1992, on the subject of “Status Report on various aspects of Laboratories and Tool Rooms...”.

“Seen. Thanks. A very systematic note. Please discuss.

- (6.4.5/B) A Letter dated 19 October 1992¹¹⁷ from **Mr. P.C. Sen, IAS**, to me (Shri Sures Chandra Jain):

“I would like to take this opportunity to inform you that I enjoyed working with you, and am grateful for your support, which involved a great deal of sincere and hard work”

- (6.4.6) A comment dated 25-02-1989¹¹⁸ by **Mr. M. M. Dahima, IAS**, MD, MPLUN, on my note dated 24-02-1989, submitted to him by me (Dr. S. C. Jain) on the subject of “Activities of Quality Development and Consultancy Deptt. (QDC), (गुणवत्ता विकास एवं परामर्श विभाग की गतिविधियां):-

“Beautifully written. Follow up action to be taken on priority basis. Give a photo state copy of a note to me”

Original in Hindi: “ सुन्दर रूप से अभिलिखित। Follow up कार्यवाही प्राथमिकता के आधार पर की जाय। Proceedings की एक Photo state copy मुझे भी दी जाये।

- (6.4.7) Letter dated 04 January 1992¹¹⁹ from **Mr. Prem Prakash Mathur, IAS**, Secretary, Tribal Welfare Department, Gov't of M.P., Bhopal

“I first came to know Dr. Jain in 1989-91 when I was Managing Director of Madhya Pradesh Laghu Udyog Nigam Ltd., Bhopal, a Government of Madhya Pradesh public sector undertaking. He was then working under me as Chief General Manager:

I always found Dr. Jain a person with tremendous intelligence, devotion and sincerity.

Dr. Jain has interdisciplinary educational qualifications, diversified writings and varied experience.”

- (6.4.8) A note sheet dated 11-02-1986¹²⁰ from **Mr. Anil Kumar Chandra, IAS**, Managing Director, MPLUN, Bhopal, addressed to Chief General Manager (E&C), (Mr. V. V. Thakar) with copy endorsed to Chief General Manager (Tech), (Dr. Sures Chandra Jain):

“Subject: Renovation of first floor of Imami Gate Building of MPLUN where the ODC is located.

The Board of Directors have sanctioned approximately Rs. 1 lakh for renovation of the first floor of Imami Gate Building where the office of the ODC Deptt of MPLUN is situated. This work of renovation had been entrusted to E&C and even the concept plan has been approved. Regretfully, the work has still not started although many months have lapsed.

I have found that the ODC have done good job of renovation of the Tool Room/Testing Lab where the work has been entrusted to them. The ODC Deptt is a highly qualified technical department and are quite capable of doing small civil works of about Rs. 1 lakh. Thus the estimates of this work along with concept plan be sent to ODC within 3 days under intimation to me. ODC should get the work done itself.”

Sd/-
(Anil Kumar Chandra)
MD,
11-02-1986

CGM (E&C)
CC: CGM (Tech)

- (6.4.8/A) A note sheet dated 10-12-1985¹²¹ from **Mr. Anil Kumar Chandra, IAS**, Managing Director, MPLUN, Bhopal, addressed to Chairman (Shri Surendra Singh Neemkheda), MPLUN, on ending the probation of Dr. Sures Chandra Jain in MPLUN:

“Subject: Dr. S. C. Jain, Chief General Manager (Tech)

Dr. S. C. Jain was appointed as C.G.M. (Tech) (then C.T.A.) on probation, initially for one year, on 26/11/1985 and a decision has to be taken whether to continue the probation period or to end the probation period and give him regular appointment.

The C.R's of Shri Jain for the period December 1983 to February 1984 is at Flag 'A'. From Feb. 1984 to March 1985 his C.R's have still not come (pending with Shri Nanhey Singh, former M.D.). However, for the current year I have recorded his C.R's for the first 6 months April to December 1985, which is at Flag 'B'.

He is an extremely competent and good officer and looking at his C.R's, I feel his probation be ended and he be given regular appointment from the date he has completed two years viz. 27/11/1985.”

Based on the above Note, Order from HOD Personnel, MPLUN, bearing no. LUN/Personnel/86/010, dated 01-01-1986, on regularizing my service as Chief General Manager in MPLUN

(6.4.8/B) Note sheet dated 17-09-1985¹²² issued by **Mr. Anil Kumar Chandra, IAS**, Managing Director, MPLUN, on my submission of "A Report on QDC Activities: LUN Review Meeting with the SCI" (Secretary, Commerce & Industry Deptt.):

"Subject:- A Report on QDC Activities: LUN Review Meeting with the SCI.

During the LUN Review Meeting with the SCI on 05-09-1985, the SCI asked a brief report on the activities of the newly established QDC Deptt. in the LUN. During this meeting with the SCI, the MD and senior officers of the LUN were present.

The CTA have prepared a brief on the activities of the QDC, enclosed herewith. A DFA to this purpose is also placed below to be forwarded to the SCI.

Regards,

Sd/-
(Dr S C Jain)
CGM (Tech)
16-09-1985

MD

Approved. This is a good note & I congratulate CGM(T) for preparing this nice note. Copies of this be retained in his deptt. so that if, in future, we are reqd. to send such a note to any body else, we can readily do so from our ???

Sd/-
(Anil Kumar Chandra)
MD,
17-09-1985

CGM (T)

(6.4.8/C) Note sheet dated 23-04-1986¹²³ from **Mr. Anil Kumar Chandra, IAS**, Managing Director, MPLUN, sent to Chairman (Shri Surendra Singh Neemkheda) on my, "Report on Inspection Training Course April 7 to April 12, 1986 conducted by QDC".

"Sub:- Report on Inspection Training Course April 7 to April 12, 1986 conducted by QDC.

On behalf of Officers of QDC and on my personal behalf, I am thankful to the Chairman Shri S. S. Neemkheda, MD Shri A. K. Chandra for delivering a valedictory address and encouraging us to organize this course.

Regards,
Sd/-
(Dr S C Jain)
CGM (Tech)
21-04-1986

MD

This was a fairly well organized training programme & Dr. Jain & his team deserve congratulations. I will discuss with him separately the question of having more products under QDC inspection & also organizing other similar training programmes.

Meanwhile, Chairman may see.

Sd/-
(Anil Kumar Chandra)
MD,
17-09-1985

Chairman

Sd/-
(Surendra Singh Neemkheda)
Chairman
17-05-1986

MD

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(6.4.8/D) A note dated 30-11-1985¹²⁴ from **Mr Anil Kumar Chandra, IAS**, MD, MPLUN, to CGM(Tech) (Dr. S. C. Jain) on the "Performance of your department..."

“Subject: performance of your department in the first four months of the current corporation year.

The Income from the Tool Rooms/Testing Labs in the first four months of the current corporation year (July-October) is Rs. 3.26 lakhs against the expected income of Rs. 80,000/- as per budget. I wish to congratulate the C.G.M.(Tech) on this good performance which I hope will be kept up in the remaining part of the year. He may convey my congratulations to the concerned G.M’s of tool Rooms/Testing Labs.

Sd/-
(Anil Kumar Chandra)
MD,
30-11-1985

C.G.M. (Tech)

(6.4.9) Comments dated 23-05-1984¹²⁵ by the **Chairman (Mr Surendra Singh Neemkheda)**, Board of Directors, MPLUN, on the “White Paper- The QDC Deptt.” submitted by me to him.

The following is the covering note sheet by me to the Chairman:-

“Sub:- (Draft) White Paper – The Q.D.C. Deptt.

- (1) Enclosed please find a copy of the (Draft) White paper, prepared for and by the Q.D.C. Deptt. It was desired by the Board of Director, in its general meeting No. 144, held on 20-03-1984.
- (2) This (Draft) White paper deals with the aims and objectives, policies and procedures, and the assignments undertaken so far, etc. etc., by this new Q.D.C. Deptt., established in the MPLUN in Dec. 1985.
- (3) I most gratefully appreciate your so much concern about the Q.D.C. Deptt. and the detailed guidance that you provided to us while we prepared this (Draft) White paper (during the Q.D.C. Departmental meeting with you, held in your Chamber on 08-05-1984).
- (4) Kindly review the enclosed copy of this (draft) White paper, and provide us your comments. It will then be presented to the Board of Directors.

Thank you,

Regards.

Sd/-
(Dr. Sures Jain)
CTA
11-05-1984

Chairman

The following are the comments on the above White Paper by the Chairman:-

“I think the draft is quite extensive and brings out fairly well the case of the QDC vis-à-vis the Board’s query.”

Sd/-
(Surendra Singh Neemkheda)
Chairman
23-05-1984

(6.4.10) Comments dated 22-10-1985¹²⁶, from **Mr. S.C. Jain, IAS**, Member, Board of Revenue, Gwalior, (a former Managing Director, MPLUN, on the establishment Technical Department in MPLUN):

“I am indeed happy to know that the QDC Department has since come of age and is fast gaining maturity, This is really very promising achievement.”

(6.5) Quotes from selected comments on my publications from:

- (6.5.1) Professor Ramesh K. Arora, (Retired Professor of Public Admin, University of Rajasthan, Jaipur),
- (6.5.2) Mr. Anil K. Jain, IAS (Managing Director, MPLUN),

(6.5.3) Mr. B.S. Baswan, (Secretary, Ministry of Social Welfare, Gov't of India, New Delhi),

(6.5.4) Professor H.V. Tiwary (Vice Chancellor, Barkatullah University, Bhopal),

(6.5.5) Mr. Syed Sajid Ali (Chairman, Governing Body, Victoria College of Education)

- (6.5.1) Comments on my Articles by **Professor Ramesh K. Arora (a PhD in Public Administration (PA) from USA**, retired Professor of PA, University of Rajasthan, and Distinguished Visiting Professor at the HCM State Institute of PA, Jaipur), vide letter dated 05 April 2002¹²⁷:

"I gratefully acknowledge your three article and congratulate you on their really commendable quality.

In fact, I had seen one of the articles already. It is really nice to see people like you working very hard. In your articles, you have raised significant issues regarding the functioning of Indian Bureaucracy on the basis of your empirical analysis, Besides you are strong votary of decentralized democracy and advocate effectiveness and responsiveness to be enshrined in the bureaucratic culture.

I wish you all the best and do hope that in times to come you will shine as a star on the horizon of Indian Academics. There are not many people in the country who have a Ph.D. from Columbia University and BIS degree from Canada.

Your style of writing is simple yet profound. I suggest that you write a couple of books and create name for yourself."

Research Papers

- (1) **'Making Indian Bureaucracy Responsible, Accountable and Result Oriented'** (Indian Journal of Public Administration, Indian Institute of Public Administration (IIPA), Gov't of India, New Delhi, April-June 2000),
- (2) **"आर्थिक सुधारों एवं ग्रामीण विकास के लिये नौकरशाही का पुनर्गठन"** (Reorganization of bureaucracy for economic reforms and rural development)", *The Administrator*, Vol. XLIII (4) 1998: 127-38, A Journal of the LBS National Academy of Administration, Gov't of India, Mussoorie).
- (3) **"ग्रामीण विकास के लिये सहभागी प्रशासन"** (Participatory governance for rural development) *Management in Government*, XXXII (1), 2000: 77-90, (A Journal of Administrative Reforms, Dept. of Administrative Reforms and Public Grievances, Gov't of India, New Delhi).

- (6.5.2) I prepared and submitted the following report, 450 Page, to the then chief minister Uma Bharti and various authorities in the Gov't of MP and in the Gov't of India, giving the documentary evidence of unfair methods and undue favors being given to the officers:

भारतीय प्रशासन कानून से ऊपर: मध्य प्रदेश की एक केस स्टडी⁷¹
(Indian bureaucracy above the law: a case study of Madhya Pradesh)

(A summary of this Report⁷¹, its coverage in the Hindustan Times¹⁰³, and comments on this Report are given in Chapter 6.

Comments dated June 14, 2004⁷⁵ by **Mr. B. S. Baswan, IAS, Secretary,** Ministry of Social Welfare, Gov't of India, New Delhi, felt that this Report could be referred to our academies of administration:

“ It would be useful to send copies of the document to the Academy of Administration in Bhopal where it could be used for academic work. A copy can also be sent to the Lal Bahadur Shastri National Academy of Administration, Mussoorie.

The CM would send copies of the concerned departments but given the overall neglect of the reading habit, I am not sure whether there will be very many takers for a factual re[port like this.”

- (6.5.3) Comments dated 25-04-2001¹²⁸ by **Mr. Anil Jain, IAS,** (then Managing Director, MPLUN) on my paper published in the “**Administrator**”, (प्रशासक) A Journal of the LBS, National Academy of Administration, Mussoorie, October-December 1998, pages 127-138, Titled “आर्थिक सुधारों एवं ग्रामीण विकास के लिये नौकरशाही का पुनर्गठन ”:

“A good effort, which truly reflects the state of affairs. May be you should chronicle the changes since 1988.”

- (6.5.4) Comments vide letter dated 22-10-2001¹²⁹, by **Professor Harsh Vardhan Tiwary,** Vice Chancellor, Barkatullah University, Bhopal, on my contribution in the Conference, “World conference on human rights and poverty, October 2-5 2001”:

“Dr. Sures Chandra Jain is a Research Scholar for D.Litt. Degree at Barkatullah University, Bhopal and Chief General Manager at M P Laghu Udyog Nigam Ltd., Bhopal. This University had organized a “World Conference on Human Right and Poverty”, October 2-5, 2001.

Dr. Jain was appointed as a Coordinator in the Organization Committee constituted for this Conference. He contributed significantly in this Conference as he:

- (a) Prepared the abstracts for 80 odd Research papers received for presentation in the Conference which were included in the Souvenir published for the Conference (However, more than 200 papers were received for the Conference).
- (b) Compiled and edited a paper for this conference, titled “Human Rights and Poverty” Selected Acts and Data”, This paper is 18 pages and included in the Souvenir.
- (c) Presented a paper in the Conference, titled, “Citizen Participation in Police and Judiciary: An Administrative Structure for Cheap and Quick Justice”.
- (d) Prepared well researched and documented drafts of speeches for some VIPs.

In addition to the above mentioned specific contributions, Dr. Jain also extended his support and cooperation in many other ways for more than a month with a sense of responsibility and commitment.

- (6.5.5) Comments vide Letter No. VCE/219/09-10, Bhopal dated 05-10-2009¹³⁰, from **Mr. Syed Sajid Ali,** Chairman, Governing Body, Victoria College of Education, on my performance as Principal and Professor of Education at Victoria College of Education, Bhopal

“His performance was excellent, and he took keen interest in various activities of the College, particularly in developing the systems and procedures for office maintenance, computerization of library resources and learning aids, and faculty improvement.”

Chapter 7.4: List of Documents in support of Profile of the Author of this Report; Curriculum Vitae

A Profile of the author - As for my self

(7.4.1) Curriculum Vitae

(7.4.2) **Quotes from selected**

Letters of Reference from the professors:
Columbia University and the University of Waterloo

(7.4.3) **Quotes from selected**

Comments on my performance as Chief General Manager in MPLUN from the officers of the IAS

(7.4.3) **Quotes from selected** comments on my publications

Appendix No.	Description	Page No.	
		From	To
...	(7.4.1) Curriculum Vitae	---	---
98	Degree, EdD (Doctor of Education), and EdM (Master of Education), Columbia University, New York, USA	499	500
99	Letter dated April 11, 1980, from Mr. L. Berstecher, Head of Training, UNESCO, IIEP, Paris, France	501	
100	Letter from Professor William P. Anderson, advisor, dated January 20, 1980, giving details of my above EdD program of studies	502	
101	Abstract of the Dissertation, "Education and Inequality : A study in Status-conflict and economic disparity in India", Source: Dissertation Abstracts International, Volume 40, Number 09, March 1980; P. 4889A	503	
102	Degree, BIS (Bachelor of Independent Studies), University of Waterloo, Ontario, Canada	504	
—	Letters of Reference for awarding the BIS Degree from the University of Waterloo: on the program of BIS degree:	---	
103	Letter from Registrar, University of Waterloo, Ontario, Canada, giving details on the above degree of BIS	505	
104	From Professor George R. Francis, dated August 15, 1974	506	507
	From Professor A. Q. Lodhi, dated August 22, 1974	508	509
105	Diploma in Mechanical Engineering, Nainital Polytechnic, Nainital, UP, India	510	
...	(7.4.2) Quotes from selected Letters of Reference from the professors: Columbia University, and the University of Waterloo		
106	Professor Henry J. Risetto, Columbia University, dated April 26, 1976	511	
107	Professor William P. Anderson, Columbia University, dated 05-02-1980	512	
108	Professor James R. Sheffield, Columbia University, dated September 9, 1977	513	
109	Professor George R. Francis, University of Waterloo, Canada, dated August 01, 1978	514	
110	Professor Simon Landry, University of Ottawa, Canada, dated April 18, 1980	515	

Appendix No.	Description	Page No.	
		From	To
...	(7.4.3) Quotes from selected Comments on my performance as Chief General Manager in MPLUN from the officers of the IAS	---	---
111	Letter No. लउनि / कार्मिक / प्र.सं. / वप / पीएस. 15/ 817, dated 06-03-2000 from MD MPLUN, (Ms. Swarn Mala Rawla, IAS) on my contribution in the Conference on the small-scale industrial development in MP	516	
112	Letter No. LUN/Coordination/2001-02/380, dated 21-05-2001 from Mr. Anil K. Jain, IAS on my performance	517	
113	Note sheet No. 1362, dated 07-04-2001 from Mr. Narendra Nahata, Minister C & I to Hon'ble Chief Minister on the performance of MPLUN	518	
114	Letter No. 61/CHE/PA/2000, dated 07 August 2000 from Mr. R. Tandekar, IAS	519	
115	Note No. 403, dated 18-08-1992 from Mr. P. C. Sen, IAS, on my latter dated 20-05-1992	520	
116	Note No. 232, dated 28-04-1992 from Mr. P. C. Sen, IAS, on my latter dated 06 March 1992	521	522
117	Letter No. AVN/MD/92/? dated 19 th of October 1992 from Mr. P. C. Sen, IAS	523	
118	Note sheet No. 8, dated 25-02-1989 from Mr. M. M. Dahima, IAS	524	
119	Letter No. Nil, dated 04 January, 1992 from Mr. P. P. Mathur, IAS	525	
120	Note sheet No. 85, dated 11-02-1986 from Mr. Anil Kumar Chandra, IAS	526	
121	Note sheet No. 120, dated 10-12-1985 from Mr. Anil Kumar Chandra, IAS, Managing Director, MP Laghu Udyog Nigam (MPLUN), Bhopal, giving a note on my performance during the probation period, while recommending for the regularization of my service as Chief General Manager	527	
	Order from HOD Personnel, MPLUN, bearing no. LUN/Personnel/86/010, dated 01-01-1986, on regularizing my service as Chief General Manager in MPLUN	528	
122	Note sheet No. 28, dated 17-09-1985 from Mr. Anil Kumar Chandra, IAS,	529	
123	Note sheet No. 52, dated 23-04-1986 from Mr. Anil Kumar Chandra, IAS	530	
124	Note sheet No. 334, dated 30-11-1985 from Mr. Anil Kumar Chandra, IAS	531	
125	Note sheet No. 942, dated 23-05-1984 from Mr. Surendra Singh Neemkheda, Chairman	532	
126	Letter dated 22-10-1985 from Mr. S.C. Jain, IAS, former MD, MPLUN	533	

Appendix No.	Description	Page No.	
		From	To
... (7.4.4)	Quotes from selected comments on my publications		
127	Letter dated 05-04-2002 from Professor Ramesh K. Arora, Professor of Public Administration, University of Rajasthan, Jaipur, India, on the quality of my research papers on bureaucracy in India	534	
128	Comments dated 25-04-2001 from Mr. Anil K. Jain, IAS, Managing Director, MPLUN, on my research paper on bureaucracy	535	
129	Letter No. 374/VC/PA, dated 22-10-2001 from Professor H V Tiwary, Vice Chancellor, Barkatullah University, Bhopal, MP, India on my contribution as "Coordinator", World Conference Human Rifts and Poverty, organized on October 2-5, 2001	536	
130	Letter no. VCE/219/09-10, dated 05-10-2009 from Chairman, Governing Body, Victoria College of Education, on my service as Principal and Professor of Education	537	

7.5 Photocopies

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REFERENCES:

There is a Superscript in the text of the relevant document, which is Appendix No. with details in this 07

THE TRUSTEES OF COLUMBIA UNIVERSITY
IN THE CITY OF NEW YORK

TO ALL PERSONS TO WHOM THESE PRESENTS MAY COME GREETING
BE IT KNOWN THAT

SURES CHANDRA JAIN

HAVING COMPLETED THE STUDIES AND SATISFIED THE REQUIREMENTS
FOR THE DEGREE OF

DOCTOR OF EDUCATION

HAS ACCORDINGLY BEEN ADMITTED TO THAT DEGREE WITH ALL THE
RIGHTS PRIVILEGES AND IMMUNITIES THEREUNTO APPERTAINING IN
WITNESS WHEREOF WE HAVE CAUSED OUR CORPORATE SEAL TO BE HERE
AFFIXED IN THE CITY OF NEW YORK ON THE TWENTY-FOURTH DAY OF
OCTOBER IN THE YEAR OF OUR LORD ONE THOUSAND NINE HUNDRED
AND SEVENTY-NINE



Lawrence Brinson
PRESIDENT OF TEACHERS COLLEGE
Sheldon S. White
PRESIDENT OF THE UNIVERSITY

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RIGHTS PRIVILEGES AND IMMUNITIES THEREUNTO APPERTAINING IN
WITNESS WHEREOF WE HAVE CAUSED OUR CORPORATE SEAL TO BE HERE
AFFIXED IN THE CITY OF NEW YORK ON THE TWENTY-SEVENTH DAY OF
OCTOBER IN THE YEAR OF OUR LORD ONE THOUSAND NINE HUNDRED
AND SEVENTY-SIX



Lawrence Brinson
PRESIDENT OF TEACHERS COLLEGE
Sheldon S. White
PRESIDENT OF THE UNIVERSITY

Page No. 500



international institute for educational planning
institut international de planification de l'éducation


7-9, rue Eugène-Delacroix, 75016 Paris

Téléphone: 504.28.22
Cables: Eduplan Paris
Telex: 620074
Référence:

TO WHOM IT MAY CONCERN

This is to certify that Dr. Suves Chandra JAIN (India) stayed at the International Institute for Educational Planning, established by Unesco in Paris, as a Visiting Fellow from 10 to 28 December 1976, and again from 12 to 19 April 1977. During this period he prepared a document on "Educational planning and rural development as it relates to policy issues", under the direction of Mr. R.F. Lyons and Mr. R.H. Dave.

Paris, 11th April 1980


p.p. **V. Ester Bensteche**
Head of Training
(Lass. 64611K)

TEACHERS COLLEGE COLUMBIA UNIVERSITY
NEW YORK, NEW YORK 10027

DEPARTMENT OF EDUCATIONAL
ADMINISTRATION

January 20, 1980

To Whom It May Concern:

Mr. Sures Jain completed a Doctor of Education degree at Teachers College as a major in the International Education Development Program. This program includes a cross-cultural and interdepartmental emphasis and requires, in addition, a major concentration of course work in a substantive field of study. Mr. Jain selected educational administration as his substantive field.

The course work included in Mr. Jain's program both inside and outside the Department of Educational Administration was planned so as to have a primary focus on educational planning and management both in terms of the formal system of education and non-formal programs of education, as they relate to individual human needs and to societal manpower needs. In addition, his work in the Department of Educational Administration was planned so as to include courses with special emphasis on policy analysis and on the analysis and development of organizations.

Consistent with the above program thrusts, Mr. Jain's dissertation dealt with equality and educational planning.

This statement is intended to provide a conceptualization of the doctoral program of Mr. Jain that goes beyond what is reflected in the regular transcript of courses completed.



William P. Anderson
Professor of Education
Teachers College, Columbia University
Adviser to Sures Jain

EDUCATION AND INEQUALITY: A STUDY IN STATUS-CONFLICT AND ECONOMIC DISPARITY IN INDIA

JAIN, Sures Chandra, Ed.D., Columbia University, Teachers College, 1979
171 pp.; Sponsor: Professor James R. Sheffield

S.C. JAIN'S
DOCTORAL
DISSERTATION

EDUCATION, FINANCE

EDUCATION AND INEQUALITY: A STUDY IN STATUS-CONFLICT AND ECONOMIC DISPARITY IN INDIA

Order No. 8906821

JAIN, Sures Chandra, Ed.D., Columbia University Teachers College, 1979.
171 pp. Sponsor: Professor James R. Sheffield

The purpose of this study was to formulate a comprehensive strategy to provide greater equity in the distribution of educational services among different levels of education in India.

To this end governmental data were analyzed in the context of a policy argument. These policy issues dealt with differences in educational opportunity for children at gross-rsrs level, and status-conflict and economic disparities among them upon educational attainment later in their adult life.

It is concluded that educational opportunities in the post-Independence era have not necessarily been proportionately allocated between (a) different levels of education, (b) different societal groups of people and (c) the different geographical areas of the nation.

Although the educational expenditures have grown at a higher rate than has the economy, they have generally been biased towards higher liberal arts and technical education instead of primary education, literacy campaigns and vocational training.

Children from better educated and socio-economically privileged families have been the main beneficiaries of the formal educational establishment.

Throughout the period of planned development, education policy has been almost ineffective in touching rural India, where over 80 per cent of the total population and over 90 per cent of the total illiterate population (national average being 70 per cent) reside.

However, the fact remains that inequalities may perhaps never be eliminated as human beings are generally assumed to be born unequal genetically and to have varying degrees of ambitions and aspirations. Consequently, recommendations are primarily aimed at locating the sources of some of the fundamental constituent educational elements that are generally considered to create, and later perpetuate, status-conflict and economic disparities in society.

Accordingly, the writer recommends that the allocation of resources among different levels of education over the next ten years should favour the fulfillment of the Constitutional Directive adopted in 1950, and reiterated many times thereafter, that free and compulsory education at the primary level be provided for all children.

Recommendations were based on the two economic rationale for furthering of social justice: (a) the need for arresting growth of higher education in light of the critically high level of unemployment among the educated and (b) the need for providing minimum basic education to the entire population as there is a positive correlation between the levels of education of workers and their productivity.

The study also attempts to devise a technical procedure for implementing the recommended educational programmes including specific details encountered in the redistribution of resources among different levels of education and (b) the sources and the optimal allocation of additional financial and organizational resources required.

Source: Dissertation Abstracts International,
Volume 40, Number 09, March 1980; p. 4889A

Whereas it has been reported to the Senate
of the
UNIVERSITY OF WATERLOO

that
Suresh Chandra Jain
has fulfilled the requirements for the degree
of
Bachelor of Independent Studies
(Integrated Studies)

be it hereby signified that admission to that degree
has been granted with all the rights and privileges
thereto appertaining. In witness whereof we attach
our names, and the seal of the University.


H. P. Pett
Vice-President, Academic


B. C. Matthews
President


C. I. Boyes
Registrar

This eighteenth
day of October
nineteen hundred and seventy-four



University of
Waterloo



Office of the Registrar

University of Waterloo
200 University Avenue West
Waterloo, Ontario, Canada
N2L 3G1

519-888-4567
Fax: 519-746-2882

September 27, 2001

Name: Sures Chandra Jain

UW ID Number: 71069478

To Whom It May Concern:

This certifies that the above named student is a graduate of the University of Waterloo having received the degree of Bachelor of Independent Studies - Regular program which was conferred October 18, 1974.

Ken Lavigne
Registrar

Valid only when the University seal has been
affixed over the Registrar's signature.

MEMORANDUM



August 15, 1974.

TO: Prof. T. L. Batke, Chairman
Academic Board for Integrated Studies

c.c. Mr. Bill Smyth, Registrar's Office

FROM: Prof. George Francis, Environmental Studies *George Francis*

RE: Recommendation of Mr. Sures Chandra Jain,
for the B.I.S. degree

Mr. Jain prepared a substantial paper (about 275 pages) on the theme of "Dynamics of Development and the Third World" and I understand this has served as the major focus of his studies for the B.I.S. degree. I have acted as an advisor to Mr. Jain since January 1974 on this undertaking along with Prof. A. Lodhi. On August 13, 1974 we both conducted an oral examination for Mr. Jain, based on his paper.

In my view, Mr. Jain has done a fine piece of work and should a grade be required, I would recommend an "A". The theme Mr. Jain chose is an inherently complex one, and it is quite clear from the discussions I've had with him and the final report he produced that he put an enormous amount of effort into this work which reflects his strong personal concerns about the subject in general. As a result, he managed to digest a wide range of writings on the various aspects of development in Third World countries, he organized the materials in a quite coherent way, he developed a set of diagrams which served as a summary "model" of interrelationships among different socio-economic sectors of a generalized developing economy, and he attempted to devise a model of the sequences of change which would lead to a relatively smooth modernization of agriculture and the emergence of industrialization in a developing country.

During the nearly two hours we devoted to the oral examination, Mr. Jain was able to discuss issues quite readily, and engaged in spirited debate on various points raised. While at times he is inclined to be dogmatic about points of view he is arguing, I've noted over a period of several months that he does in fact revise his views in the light of additional reading and reflection, so that he has definitely been engaged in a learning process.

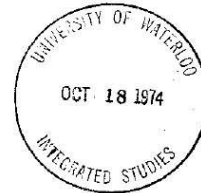
On the basis of the amount of work and thought he has devoted to his chosen topic, the quite credible first synthesis he has produced, and his ability to "defend" his present points of view, I think he compares very favourably in demonstrated ability with successful senior undergraduates in other programmes. While much of his time has been devoted to his major paper its theme is of sufficient scope and perspective to provide a rather more "liberal education" process than other topics might have done, and

Cont.....

2.

it provided an interesting complement to his earlier studies in engineering.

All in all, I am pleased to recommend that Mr. Jain be granted the B.L.S. degree. I personally appreciated having the opportunity of sharing with him some mutual interests in problems of Third World countries and the multilateral aid efforts of the United Nations system.



August 22nd, 1974.

M E M O R A N D U M

To: Professor T.L. Batke, Chairman
Intergrated Studies Programme

cc: T.W. Smyth, Co-ordinator I.S. Programme
Professor G.R. Francis, Man-Environment Studies

From: Dr. A.Q. Lodhi, Sociology

Re: Mr. Sures C. Jain



Mr. Sures Chandra Jain has completely finished his B.A. Thesis the Dynamics of Development and the Third World: Under-developed Nations and the Variable Determinants into their Development System, under the joint supervision of Professor Francis and myself. In this work Mr. Jain has very successfully demonstrated his understanding of the complexity of social and economic development in developing societies.

Mr. Jain has prepared a multivariate theoretical model of development, the Development System; which reflects both his creative ability and capability to collect and put together a large body of information in a very well organized form. The model is based on careful review and comprehension of vast body of literature, and its criticism. In my opinion it is a very carefully designed system of thought even though it tends to be idealistic. In the course of oral examination Mr. Jain, however, insisted and argued that it is possible to use this model for policy-planning. I think that he is right in maintaining that industrial development is possible and should be based on agricultural development.

Mr. Jain is intellectually very sensitive to the fact that development has to be viewed within the context of international community of nations, and in historical perspective. He rightly argues that we must take social and cultural forces and pressure into account if we want to build a really workable model of development. The approach has to be radical, and not necessarily revolutionary. Therefore, Mr. Jain has built sets and sub-sets of variables in the development system consisting of such factors as populations, its growth and consequences, biological and other natural resources, agriculture and industrialization, Education and manpower mobilization as well as the role foreign aid and United Nation. Mr. Jain has done a magnificent job in putting together the text and data describing, elaborating and analysing the variables in various chapters. There are points where he tends to 'overgeneralize', but predominantly his conclusions are carefully drawn. It is, indeed, an extremely well done thesis which in my judgement deserves an A.

- 2 -

I would like to add here, that in the course of this work I have had a number of opportunities to talk to Mr. Jain. He is a sincere, and hardworking person, devoted to his studies, who works independently. He defends his view, sometimes vehemently, but is very open to criticism. On the basis of his academic work, I strongly recommend him for a B.A. degree in Integrated Studies.

Abdul Samim (dli)



Serial No. 3352

Roll No. 3750



DIPLOMA EXAMINATION 1968

This is to certify that SURES CHANDRA JAIN
 having completed a **DIPLOMA COURSE in Mechanical Engineering**
 (Machine Tool Technology) at the NAINITAL POLYTECHNIC, NAINITAL
 passed the Final Examination, 1968 in FIRST Division and
 is hereby awarded the

DIPLOMA
 in
MECHANICAL ENGINEERING
(MACHINE TOOL TECHNOLOGY)

LUCKNOW:
 Date: June 27, 1968.

(Signature)
 (BRAHMA PRAKASH)
 Secretary.

(Signature)
 (R. B. SAXENA)
 Chairman.

5050
T.A. 5050 Environmental variables in Education Planning

Paper Prepared by
Sures Chandra Jain

for

Professor Henry J. Kissetto
Teachers College,
Columbia University,
New York, New York, 10027

April 26, 1976

* I want a copy of this for my file.
There is much here that is useful for your country's needs. Your efforts w. English are commendable - but some help in typing would go a long way toward the presentation. While a departure from the regular class assignment it is, as a special case, a commendable production. You adapt workshop design processes to your own setting well. A-

We appreciate your evaluation of the registrant whose name appears below, referring to such factors as scholarship, ability, experience and professional promise. Please do not refer to race, color, creed, national origin or age. PLEASE LIMIT COMMENTS TO THIS SINGLE PAGE.

CONFIDENTIAL and to be sent directly to: Office of Placement, Teachers College, Columbia University
525 West 120th Street, New York, New York 10027

Concerning Sures Chandra Jain

Mr. Sures Jain completed a Doctor of Education degree at Teachers College as a major in the International Education Development Program. This program includes a cross-cultural and interdepartmental emphasis and requires, in addition, a major concentration of course work in a substantive field of study. Mr. Jain selected educational administration as his substantive field.

The course work included in Mr. Jain's program both inside and outside the Department of Educational Administration was planned so as to have a primary focus on educational planning and management both in terms of the formal system of education and non-formal programs of education, as they relate to individual human needs and to societal manpower needs. In addition, his work in the Department of Educational Administration was planned so as to include courses with special emphasis on policy analysis and on the analysis and development of organizations.

Consistent with the above program thrusts, Mr. Jain's dissertation dealt with equality and educational planning. Mr. Jain is a conscientious and hard working person who gives his maximum effort to every task he undertakes. He deserves serious consideration for positions for which his experience and unique professional preparation qualify him. I am happy to recommend such consideration.

I HEREBY WAIVE MY RIGHT TO SEE THE CONFIDENTIAL STATEMENT SUBMITTED ON THIS FORM.
REGISTRANT'S SIGNATURE: *W.P. Anderson*

DO NOT WRITE IN THESE SPACES
REFERENCE

SIGNATURE *W.P. Anderson* DATE 5.2.80
NAME (printed or typed) William P. Anderson OFFICIAL POSITION Professor of Education
INSTITUTION Teachers College/Columbia University ADDRESS New York, New York

We appreciate your evaluation of the registrant whose name appears below, referring to such factors as scholarship, ability, experience and professional promise. Please do not refer to race, color, creed, national origin or age. PLEASE LIMIT COMMENTS TO THIS SINGLE PAGE.

CONFIDENTIAL and to be sent directly to: Office of Placement, Teachers College, Columbia University
525 West 120th Street, New York, New York 10027

Concerning Suris JAIN

I have worked closely with Mr. Jain for several years while he has been enrolled in the Program of International Educational Development. I have taught him in several classes and have worked with him on his dissertation. Mr. Jain is without doubt one of the hardest working, conscientious students I have worked with at Teachers College. He reads widely and is enthusiastic in his class participation. However, partly due to his accent and mannerisms and partly due to his grasp of English, he comes across as rather aggressive at times and is not easy to communicate with.

I thus recommend him highly in terms of intelligence and hard work but have some reservations about his ability to communicate with others.

REGISTRANT'S SIGNATURE: James R. Sheffield

THE REGISTRANT HAS WAIVED HIS RIGHT OF ACCESS TO THIS INFORMATION NOW AND AT A LATER DATE. REFERENCE

CONFIDENTIAL

SIGNATURE: James R. Sheffield DATE: September 9, 1977
NAME (printed or typed): James R. Sheffield OFFICIAL POSITION: Professor
INSTITUTION: Teachers College-Columbia University ADDRESS: N.Y., N.Y. 10027

We appreciate your evaluation of the registrant whose name appears below, referring to such factors as scholarship, ability, experience and professional promise. Please do not refer to race, color, creed, national origin or age. PLEASE LIMIT COMMENTS TO THIS SINGLE PAGE.

CONFIDENTIAL and to be sent directly to: Office of Placement, Teachers College, Columbia University
525 West 120th Street, New York, New York 10027

Concerning: SURES CHANDRA JAIN

I first came to know Mr. Jain for a period of about seven months in 1973-74 when I was one of his advisors on a major paper he undertook for his baccalaureate degree. Since then he has kept in touch from time to time, especially over the past year while he has again been living in Waterloo.

Mr. Jain is a very able and hard working student with a deep interest in social policies, education, and socio-economic development. He is a very self-directed person and has read quite extensively on his own initiative. He is also a quite strong willed and independent thinker which has, on occasion, apparently caused him some difficulties when faced with expectations of highly structured university courses.

I personally have always found him polite and considerate when he drops in for a visit, but I've not really had occasion to become familiar with his other qualities or abilities. My impression is that he would be most at ease in situations which would allow him to pursue research or scholarship interests largely at his own inclination. I would expect that he would do well professionally under such circumstances.

I HEREBY WAIVE MY RIGHT TO THE CONFIDENTIAL STATEMENT SUBMITTED ON THIS FORM.
REGISTRANT'S SIGNATURE: *George R. Francis*

THIS INFORMATION IS FOR THE USE OF AGENCIES ONLY AND IS NOT TO BE DISCLOSED TO THE PUBLIC.

CONFIDENTIAL

REFERENCE

SIGNATURE _____ DATE August 1, 1978
NAME (printed or typed) George R. Francis OFFICIAL POSITION Professor
INSTITUTION University of Waterloo ADDRESS Waterloo, Ontario

We appreciate your evaluation of the registrant whose name appears below, referring to such factors as scholarship, ability, experience and professional promise. Please do not refer to race, color, creed, national origin or age. PLEASE LIMIT COMMENTS TO THIS SINGLE PAGE.

CONFIDENTIAL and to be sent directly to: Office of Placement, Teachers College, Columbia University, 525 West 120th Street, New York, New York 10027

Concerning: Sures Chandra Jain

Sures Chandra Jain was a student mine in an educational planning course of the University of Ottawa.

Dr Jain has fully demonstrated an excellent ability to learn, a great capacity to deal with people.

His formal schooling as an engineer, his studies at Columbia University in Education without any doubt are an excellent asset and bear great promises for the future.

I HEREBY WAIVE MY RIGHT TO SEE THE CONFIDENTIAL STATEMENT SUBMITTED ON THIS FORM.
REGISTRANT'S SIGNATURE: *Sures C. Jain*

THE REGISTRANT HAS A RIGHT OF ACCESS TO THIS STATEMENT AND MAY REQUEST A CORRECTION TO IT.

SIGNATURE	<i>Simon Landry</i>	DATE	le 18 avril 1980
NAME (printed or typed)	SIMON LANDRY	OFFICIAL POSITION	Directeur des communications
INSTITUTION	UNIVERSITE DU QUEBEC (centre d'etudes universitaires dans l'Ouest quebecois)	ADDRESS	118, rue Notre-Dame, Hull, P. Qué J8X 5X7



मध्य प्रदेश लघु उद्योग निगम मर्यादित (मध्यप्रदेश शासन का उपक्रम)

सुश्री एस. रावला
प्रबंध संचालक

अ.शा. पत्र क्र. : लउनि/प्र.सं./विप/पीएस-15/817
भोपाल, दिनांक 06-03-2000

विषय:- म.प्र. लघु उद्योग सम्मेलन, भोपाल दिनांक 23-24 फरवरी, 2000

मध्य प्रदेश शासन, वाणिज्य एवं उद्योग विभाग द्वारा म.प्र. लघु उद्योग निगम को, म.प्र. लघु उद्योग सम्मेलन आयोजित करने के निर्देश दिये गये। अधिकारियों/कर्मचारियों की लगन, निष्ठा एवं समर्पित भावना से यह सम्मेलन सफल हुआ, जिसकी भूरी-भूरी प्रशंसा माननीय वाणिज्य एवं उद्योग मंत्री श्री नरन्द्र गहटा, प्रमुख सचिव, मध्य प्रदेश शासन, वाणिज्य एवं उद्योग विभाग डॉ. संदीप खन्ना एवं अनेक वरिष्ठ अधिकारियों द्वारा की गयी।

इस सम्मेलन के लिए जो स्मारिका प्रकाशित की गयी वह लघु उद्योगों के लिए प्रशंसनीय दस्तावेज है जिसमें लघु उद्योगों से संबंधित 65 विशेषज्ञों एवं उद्योगपतियों के आलेख एवं सुझाव दिये गये हैं। सम्मेलन में प्रदेश के पधारे विभिन्न औद्योगिक संगठनों के प्रतिनिधियों एवं शासन के विभिन्न अधिकारियों के लिए सम्मेलन स्थल पर किये गये विविध कार्य भी सराहनीय रहे हैं।

इन सब कार्यों के लिए मैं इस सम्मेलन के लिए गठित समिति के सदस्य सचिव, लघु उद्योग निगम के मुख्य महाप्रबंधक (विपणन) डॉ. सुरेश जैन को एवं उनके साथ सहयोग प्रदान करने वाले निगम के सभी अधिकारियों/कर्मचारियों को बधाई देती हूँ।

(एस. रावला)
प्रबंध संचालक

प्रति,

1. डॉ. एस.सी. जैन, मुख्य महाप्रबंधक (विपणन)
2. श्री आर.के. शर्मा, महाप्रबंधक (तकनीकी)
3. श्री राजीव त्रिवेदी, महाप्रबंधक (तकनीकी)
4. श्री गोपाल श्रीवास्तव, महाप्रबंधक (विपणन)
5. श्री मारुत सिंह, प्रबंधक (विपणन)
6. श्री एम.के. सिंह, प्रबंधक (विपणन)
7. श्री बी.एन. तिवारी, प्रबंधक (विपणन)
8. श्री जी.एन. साहू, प्रबंधक (विपणन)
9. श्री डी.एन. सिंह, निरीक्षक,
10. कृ. प्रगति सक्सेना, कम्प्यूटर कंसल्टेंट
11. श्री गोविन्द ढाकस्या, शीघ्रलेखक
12. श्री प्रदीप कुमार साहू, नि.श्रे.लि./टायपिस्ट



मध्यप्रदेश
लघु उद्योग
निगम लि.

(म. प्र. शासन का उपक्रम)

अमित कुमार जैन, आई.ए.एच.
प्रबंध संचालक

अर्थ शासकीय पत्र क्रमांक तउनि/सम/2001-02/330

भोपाल, दिनांक : 21/5/01

अमित कुमार जैन,

निगम द्वारा वर्ष 2000-01 में अपने व्यवसाय में उत्तमनीय वृद्धि प्राप्त की गई। यह अपेक्षित है कि 2 वर्ष तक निरन्तर इति में रहने के उपरान्त निगम द्वारा वित्तीय 2000-01 में लाभ अर्जित किया जायेगा। यह सराइनीय उपलब्धि आपके तथा आपके सहयोगियों के परिश्रम, लगन एवं कर्तव्यनिष्ठा के कारण ही प्राप्त हुई है। इसके लिए आप बधाई के पात्र हैं।

मैं अपेक्षा करता हूँ कि आपसे पूर्ववत् सहयोग प्राप्त होता रहेगा, जिससे निगम मस्य में और अधिक प्रगति कर सकेगा।

(सहने)

अमित कुमार जैन

डॉ० एस-सी- जैन,
निर्माणाध्यक्ष,
एम्प्लॉयमेंट/कन्सल्टिंग विभाग,
म०प्र० लघु उद्योग निगम मयवित,
भोपाल

विषय:- म.प्र. शसु उद्योग निगम के वर्ष 2000-2001 में कारोबार विवरण

उद्योग मंत्री का विभाग

अपको जानकर यह प्रतन्ना होगी कि, मध्य प्रदेश शसु उद्योग निगम द्वारा इस वर्ष अपने सम्पूर्ण व्यवसाय में शसु वर्ष की तुलना में लेभम 67 प्रतिशत की वृद्धि प्राप्त की है। निगम का विपणन संबंधी व्यवसाय लगभग रु. 195/- करोड़ हुआ, जो विगत वर्ष की रु. 110/- करोड़ की तुलना में लगभग 85 प्रतिशत अधिक रहा। यह उपलब्धियाँ उत्तरीसंगढ़ राज्य से माह दिसम्बर से व्यवसाय न मिलने के बावजूद हुई है। दो वर्ष निरंतर जाड़े में रहने के बाव निगम इस वर्ष रु. 100.00 लाख से अधिक लाभ में रहेगा जबकि निगम ने अपने खुद के वित्तीय त्नों से लगभग रु. 96.00 लाख विरहित कर व्ही.आर.रत. योजना में 37 कर्मचारियों को सेवा निवृत्त भी किया। अब पुनः रु. 80.00 लाख व्यय कर निगम 29 कर्मचारियों को व्ही.आर.रत. योजना के तहत सेवा निवृत्त कर रहा है।

2. आपको यह भी जानकर प्रतन्ना होगी कि, निगम के द्वारा पारदर्शिता बनाये रखते हुए टेन्ड पम्प की दरों में 7 प्रतिशत एवं वी.आर. रत. की दरों में 8 प्रतिशत कमी विगत वर्ष की दरों पर लाई गई। इसी प्रकार नई दवा की प्रप नीति लागू की गई, जिसमें दवा उत्पादक इकाइयों में गुणवत्ताहीन इकाइयों को बाहर किया गया और लगभग 25 प्रतिशत दरें कम की गई। इन सभी प्रयासों के फलस्वरूप शासन को इस वर्ष लगभग रु. 3.00 करोड़ की बचत हुई।

3. निगम द्वारा शासन की सूचना प्रौद्योगिकी नीति को प्रोत्साहित करते हुए गुणवत्तियाँ कम्प्यूटर विज्ञान की प्रक्रिया निर्धारित की गई, जिसके फलस्वरूप इस वर्ष कम्प्यूटर के व्यवसाय में लगभग 450 प्रतिशत वृद्धि हुई। इसी तरह निगम को पुनित मुख्यालय, देवास, नगर निगम एवं रीवा, मेडिकल कालिज के साफ्ट वेयर विकास का कार्य मिला है। आगामी वर्ष में निगम समस्त कौन्टर कार्यालय, मुख्य कार्यपालन अधिकारी, जिला देवास कार्यालय, मेडिकल कालिज/ जिला अस्पताल एवं शासन के सेवा-नालयों के साफ्ट वेयर विकास का कार्य अपने हाथ में लेने का रहा है।

सादर सूचनाार्थ।

(Signature)

(नरेन्द्र नाहरा)

मंत्री

वाणिज्य एवं उद्योग विभाग

माननीय मुख्य मंत्री जी,
मध्य प्रदेश शासन

(Handwritten notes)

Stamp: 24/11/01

Stamp: 1362/105/14
21/11/01
15/11/01

Stamp: 22/12/01
29/11/01

(Handwritten initials)

Stamp: 13/14

(Handwritten note)
19/11/01



फोन (0755) 551574
फैक्स (0755) 551574

कार्यालय, आयुक्त, उच्च शिक्षा, मध्यप्रदेश शासन
सतपुड़ा भवन, भोपाल-462004

आयुक्त, उच्च शिक्षा

अई शासकीय पत्र क्रमांक 61/Ch.E./PA/2000
भोपाल, दिनांक 7 AUG 2000

CONFIDENTIAL

Shri Narendra Singh,
Under Secretary,
AICTE,
I.G. Sports Complex,
I.P. Estate,
NEW DELHI - 110 002

Dear Sir,

Please refer to your letter F. No. 104-12/B1/Admn. (SY)2000 dated 24th of July, 2000, regarding reference made by Dr. SureshChandra Jain who has applied for the post of Adviser - I / Adviser - II in the Council.

2. Dr. Jain had worked with me as Chief General Manager (Technical) in the M.P. Laxmi Udyog Nigam Limited (Small Scale Industries Corporation), Bhopal, of which I happened to be the Managing Director during the year 1996-97.
3. He holds an Ed. D. Degree in Educational Administration from Columbia University, New York, USA and B.S Degree in Mechanical Engineering and Business Administration from the University of Waterloo, Canada. However, his Degrees may kindly be verified from him.
4. Dr. Jain is an excellent officer in terms of his capabilities and performance. He was able to fulfill the targets assigned to him. His technical knowledge is very sound. He is a sincere, dedicated, hard working and knowledgeable officer who is sufficiently equipped in motivation and persuasion.

I think he would be a suitable person for the job he has applied for.

Yours sincerely,

(R. TANDEKAR)
Commissioner,
Higher Education

Dr. Sures Chandra Jain
CHIEF GENERAL MANAGER (TECH.)

MADHYA PRADESH LAGHU UDYOG NIGAM LTD.,
A GOVT OF M.P. UNDERTAKING
35, SULTANIA ROAD, 1st FLOOR, IMAMI GATE, BHOPAL-462 001.
CABLE: LAGHUYOG TELE. OFF.: 72836, 75751 Fax: 549336

Ref. No. LUN/Tech/QC-130/667
20.5.92

A comprehensive note

should have

a meeting with

*CGM (Tech), CGM (Emp)
+ CGM (P/A)*

Please

discuss.

18/5/92

CGM (P)



Sub: A proposal for discussion on quality improvement.

Dear Mr. Sen,

The MD, in the meeting of the HODs held on 15-5-92 instructed that the CGM(Tech) shall prepare and submit a proposal for discussion to the MD and HODs regarding steps to be taken to improve Quality of items being supplied through MPLUN. The Chairman had also earlier asked for a similar proposal.

My Proposals for this discussion are enclosed herewith covering the following topics:-

1. Introduction: Scope of Quality
2. Complaints about quality (other than furniture)
3. Complaints about furniture
4. Complaint Monitoring Cell
5. Flying Squad : Re-inspection of material already inspected
6. Action against false/motivated complainants
7. Delivery of un-inspected material
8. Effect of delay in payment on quality
9. Effect of marketing policy on quality
10. Checks on Feasibility of units and placement of Supply Orders for quality improvement
11. Laboratory testing of certain items for quality improvement
12. Cooperation of consignees
13. Training of inspectors
14. Safeguards against demoralization of officers
15. Inspection by an Independent Agency.

As instructed by the MD on 15-5-92 in the meeting of HODs, these issues shall be discussed with the MD in a separate meeting of the HODs.

With best regards,

(Dr SC Jain)
(Dr SC Jain)

To,

Mr. P.C. Sen, IAS,
Managing Director,
M.P. Laghu Udyog Nigam, Bhopal.

Copies to:- 1. Shri Vimal Chand Jain, Chairman
2. All CGMs : Mkt/Emp/Fin/Rm
3. All Dy CGMs: E&C/Arch/Personnel
4. Company Secy.

Dr. Sures Chandra Jain
CHIEF GENERAL MANAGER (TECH.)

MADHYA PRADESH LAGHU UDYOG NIGAM LTD.

(A GOVT. OF M.P. UNDERTAKING)

35, SULTANIA ROAD, 1st FLOOR, (MAMI GATE, BHOPAL-462 001.
CABLE: LAGHUUDYOG TELE: OFF: 72636, 75761 Fax: 63336

File No. LUN/Tech/LT-193/6152
Dated: March 6, 1992

Dear Mr. Sen,

Subsequent to the MD's note (No. 209 dated 5.12.91) regarding the "depressing trend" in the working of Laboratories and Tool Rooms, I am hereby providing a Status Report on various aspects of Laboratories and Tool Rooms covering the following areas:-

1. I wrote a DO letter dated 9.12.91 to all the GMs of Laboratories and Tool Rooms for their proposals and then discussed this issue with the MD on 17.12.91.
2. The Chairman on his visit to the Indore Testing Lab on 2.1.92, and the MD on 10.12.91, made certain suggestions regarding the functioning of Laboratories and Tool Rooms.
3. I then visited Laboratories and Tool Rooms and held discussions with respective GMs and other officials posted there.
4. Based on the efforts made in the past, it seems that the financial position of the Laboratories and Tool Rooms is not likely to come-up at the break-even level. Many steps to increase the revenue have been taken in the recent past and many are yet again proposed in this Report.
5. It is obvious that the SSI units cannot afford to have these facilities installed at their premises, partly due to lack of financial resources and partly due to lack of technical manpower available with them.
6. The Hon. Chairman, MPLUN, vide his DO letter dated 12.4.91, has written to the Hon. Minister of CSI, Shri Kailash Joshi, that either the Govt. should take these Laboratories and Tool Rooms back from LUN or provide a subsidy to LUN to make-up for the losses.
7. So a decision is to be made as to whether the LUN should continue to provide the services of Laboratories and Tool Rooms to the SSI units, or handover these centres back to the Government.

*Seen. Thanks
A. V. S. Srinivasulu
M. S.
P. S. Srinivasulu*

7 MAR 1992

28/4

COC (Tech)



365

28-4-92

A Status Report on the general situation of the Laboratories and Tool Rooms along with suggestions for improvement in their financial position is enclosed here with for your kind perusal, please.

With best regards,

Sincerely yours,

(Signature) 6/2/92
Dr Sures Chandra Jain

To,

Mr. P.C. Sen, IAS,
Managing Director,
M.P. Laghu Udyog Nigam Ltd.,
BHOPAL.

C.C.: Along with the copy of the Report, to:-

1. Shri Vimal Chand Jain, Chairman,
MPLUN, Bhopal.
2. GMs, Laboratories and Tool Rooms,
Indore/ Bhopal/ Jabalpur/ Bhilai.

P.C. Sen
Managing Director

Madhya Pradesh Audyogik Vikas Nigam Ltd.
Panchsaran, 2nd Floor, Mahiya Nagar, Bhopal-482 009-
PHONE: Off.-551318, Res.: 566145
Gram: AUDVIK Telex: 705-271-AVNL-IN



DO.No:AVN/MD/92/11722
19th of October,1992


Dear Shri *Jain,*

Thank you for your letter dated the 8th of October which I have seen on my return from tour. The submission of your case to the Board was only a duty, for which no thanks need have been sent.

I would like to take this opportunity to inform you that I enjoyed working with you, and am grateful for your support, which involved a great deal of sincere and hard work.

With best wishes

Yours sincerely,


(P. C. Sen)

Shri Suresh Chandra Jain,
Chief General Manager(Tech.)
M.P. Laghu Udyog Nigam Ltd.
35 Sultania Road
1st Floor
Imami Gate
BHOPAL

Page No. 6 File No. LUN/QDC/AD-170

Subject: QDC विभाग की गतिविधियाँ

LUN Deptt. QDC

MD
IN
OU
28.2.89

QDC Secy
IN
OU
28.2.89

गु. 22 को के अतिरिक्त
follow up कार्य/प्रतिक्रिया के कार्य
के अतिरिक्त
Proceeding की एक Photostat Copy
के अतिरिक्त
CGM (Tech)

A

Concerning the activities of the QDC Deptt., a general meeting was held in chamber of the MD on 22.2.89. On the preceding pages nos. 1-to-5/A are details of important decision taken as prepared by the undersigned. This has the approval of the MD. The original is retained in QDC and copies are being provided to all those concern as follows:

1. Mr M.C. Garg, CGM (Fin), with the request for necessary action at point No. 3.
2. Mr V.K.S Acharya, CGM (Per), with the request for necessary action at point Nos. 2, 3, 9 & 22.
3. Mr Ashok Naronha, CGM (Mkt), with the request for necessary action at point Nos. 11 & 12.
4. On all other decision taken in this meeting the undersigned shall initiate the action.

28/2/89
(Dr. S. C. Jain)
CGM (Tech)
28.2.89

- Copies to:
1. Pms to Chairman and MD.
 2. Chief General Managers, (Fin., Per., Mkt.)
 3. General Managers, for necessary action at relevant points.
 - (1) Computer Cell H.O., Bhopal.
 - (2) Testing Lab, Indore.
 - (3) Tool Room, Bhopal.
 - (4) Tool Room Cum Testing Lab, Jabalpur.
 - (5) Testing Lab, Shilal.

LUN-3

Government of Madhya Pradesh,
Tribal Welfare Department.

XV-OR-156

Bhopal, dated 4th January, 1992.



Prem Prakash Mathur
Secretary.

To

The Deputy Registrar,
A & E II,
Room No. 131 New Campus,
New Mehrauli Road,
Jawaharlal Nehru University,
NEW DELHI 110 067

Sub: Confidential Report

Dear Sir,

I am hereby providing the Confidential Report concerning the application of :-

Dr. Sures Chandra Jain,
For the Post of Professor in the
School of Social Science,
Advertisement No. A&E.II/5/91 - Post No. 8

I first came to know Dr. Jain in 1989-91 when I was Managing Director of Madhya Pradesh Laghu Udyog Nigam Ltd., Bhopal a Government of Madhya Pradesh public sector undertaking. He was then working under me as Chief General Manager.

I always found Dr. Jain a person with tremendous intelligence, devotion and sincerity.

Dr. Jain has interdisciplinary educational qualifications diversified writings and varied experience. I am happy to recommend Dr. Jain for a position for which he may qualify.


(Prem Prakash Mathur)

NOTES & ORDERS

Subject Renovation of first floor of Imami Gate Building of MPLUN where the QDC is located.

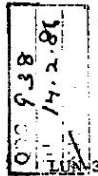
The Board of Directors have sanctioned approximately Rs.1 lakh for renovation of the first floor of Imami Gate Building where the office of the QDC Deptt of MPLUN is situated. This work of renovation had been entrusted to E&C and even the concept plan has been approved. Regretfully, the work has still not started although many months have lapsed.

I have found that the QDC have done good job of renovation of the Tool Room/Testing Lab where the work has been entrusted to them. The QDC Deptt is a highly qualified technical department and are quite capable of doing small civil works of about Rs.1 lakh. Thus the estimates of this work along with concept plan be sent to QDC within 3 days under intimation to me. QDC should get the work done itself.



G.M. (E&C)
CC : CGM(Tech)

(Signature)
(A.K. Chandra)
M. D.
11/2/86



Subject DR. S.C. JAIN, CHIEF GENERAL MANAGER (TECH)

Dr. S.C. Jain was appointed as C.G.M.(Tech) (then C.T.A.) on probation, initially for one year, on 26/11/83. He has now completed two years of service on 26/11/85 and a decision has to be taken whether to continue the probation period or to end the probation period and give him regular appointment. The C.R's of Shri Jain for the period December '83 to February '84 is at Flag 'A'. From Feb. '84 to March '85 his C.R's have still not come (pending with Shri Nanhey Singh former M.D.). However, for the current year I have recorded his C.R's for the first 6 months April to December '85, which is at Flag 'B'. He is an extremely competent and good officer and looking at his C.R's, I feel his probation be ended and he be given regular appointment from the date he has completed two years viz. 27/11/85.

Chairman

(A.K. Chandra)
M. D.

10/12/85

M/D

16/12/85

19/12/85

LUN-3

Ch M (A)
11/12

Early plan

Shri Nigam

DFA for Approval

Please

For as corrected

Manager (CP)

24-12-85

26-12-85

Handwritten notes in a vertical box on the left side of the page, including dates like 16/12/85 and 20/12/85.

THE MADHYA PRADESH LAGHU UDYOG NIGAM LTD
(M.P. Government Undertaking)
23, SHOPPING CENTRE, NEW MARKET, BHOPAL
No. LUN/Personnel/86/ 070 Bhopal, dated / / / 1986

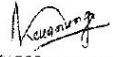
O R D E R

Dr. Suresh Chandra Jain was appointed on the post of Chief General Manager(Technical) on probation for a period of one year with effect from 26.11.1983 vide this office order No. LUN/P/83/4374 dated 26.11.1983. Subsequently his period of probation was extended for a further period of six months with effect from 12.12.1984 P.N. and three months with effect from 12.6.1985 and six months with effect from 12.9.1985 vide orders No. LUN/P/84/09 dated 2.1.1985, LUN/P/85/1280 dated 10.6.1985 and LUN/P/85/2305 dated 30.9.1985 respectively.

2/ Dr. Suresh Chandra Jain is allowed to continue to hold the post of Chief General Manager(Technical) temporarily untill further orders from the date he has completed two years viz. 12.12.1985.

3/ His other terms and conditions will remain the same as issued vide order No. LUN/P/83/4374, dated 26.11.83.

BY ORDER


CHIEF GENERAL MANAGER(P)

Copy forwarded to :-

1. The Chief General Manager(F&A), H.O., Bhopal.
2. Dr. Suresh Chandra Jain, Chief General Manager(TECH.), H.O., Bhopal.
3. P.A. to Chairman/ P.A. to Managing Director, LUN.H.O., Bhopal.
4. Personal file/Order file.

CHK/

NOTES & ORDERS

16.9.85

Subject:- A Report on QDC Activities:
LUN Review Meeting with the SCI.

During the LUN Review Meeting with the SCI on 5.9.85, the SCI asked a brief report on the activities of the newly established QDC Deptt. in the LUN. During this meeting with the SCI, the MD and senior officers of the LUN were present.

The CTA have prepared a brief on the activities of the QDC, enclosed herewith. A DFA to this purpose is also placed below to be forwarded to the SCI.

Regards,

[Signature]
16.9.85
DR S C Jain, CCM(Tech)

np

0 0015
IN
OUT 17-9-85

*affirmed This is a good note to
I congratulate CCM(T) for preparing
this nice note. Copies of this
be retained in his dept. so that
if, in future, we are reqd. to
send such a note to anybody
else, we can readily do so
from our state.*

[Signature]
17/9/85

CCM (Tech)

17.9.85
19.9.85

Sub: Report on Inspection Training Course
April 7 to April 12, 1986 conducted by QDC
Page No. 8

Am prepage

NOTES & ORDERS

On behalf of Officers of QDC and on my personal behalf, I am thankful to the Chairman Shri S S Neemhera, MD Shri A K Chandra for delivering a valedictory address and encouraging us to organise this course.

QDC 1789
IN
OUT 27/4/86

MD

Dr S C Jain
21.4.86
(Dr S C Jain)
CGM(Tech)

This was a fairly well organised training programme & Dr Jain & his team deserve congratulations. I will discuss with him separately the possibility of having more products under QDC inspection & also organising other similar training programmes. Meanwhile Chairman may

17/5/86
24/4/86
28/5/86

See

Dr S C Jain
23/4

17/5/86
24/4/86
28/5/86

Chairman

J S L
17/5/86

Discuss
Trys
CGM(Tech)

File No. 86
LUN-3

LD.

File No. LUN/QDC/1-7-85

Page No. 10

NOTES & ORDERS

Subject PERFORMANCE OF YOUR DEPARTMENT IN THE FIRST FOUR MONTHS OF THE CURRENT CORPORATION YEAR.

The Income from the Tool Rooms/Testing Labs in the first four months of the current corporation year (July-October) is Rs.3.26 lakhs against the expected income of Rs.80,000/- as per budget. I wish to congratulate the C.G.M.(Tech) on this good performance which I hope will be kept up in the remaining part of the year. He may convey my congratulations to the concerned G.M's of Tool Rooms/Testing Labs.



C.G.M. (Tech)

(A.K. Chandra)
M. D.

30/11/85

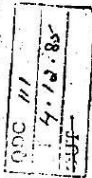
The MD has noted the efforts which all the GM's have put-in to reverse the heavy losses of Labs & Tool Rooms (under the Department of Industries) into profit (under the LUN) since their transfer to LUN w.e.f. 1.8.85. Kindly accept MD's congratulations of your performance along-with mine. The original of this note sheet retained with QDC and copies forwarded to:-

Dr B D Neda, GM,
M P LUN's Testing Lab, Indore.

(Dr S C Jain)
CGM(Tech)
4.12.85

Shri K K Patidar, GM,
M P LUN's Testing Lab, Bhilai.

Shri R D Vaidhya, GM
M P LUN's Tool Room, Bhopal.



34/85 8936

LUN-3

4.12.85

D P-22

MENT

MEMO & ORDERS

11.5.84

Sub: - (Draft) White Paper - The Q.D.C. Deptt.

- (1) Enclosed please find a copy of the (Draft) White paper, prepared for and by the Q.D.C. Deptt. It was desired by the Board of Directors, in its general meeting No. 144, held on 20.3.1984.
- (2) This (Draft) White paper deals with the aims and objectives, policies and procedures, and the assignments undertaken so far, etc. etc., by this new Q.D.C. Deptt., established in the MELUN in Dec. 1983.
- (3) I most gratefully appreciate your so much concern about the Q.D.C. Deptt. and the detailed guidance that you provided to us while we prepared this (Draft) White paper (during the Q.D.C. Departmental meeting with you, held in your Chamber on 8.5.84.).
- (4) Kindly ~~provide~~ ^{submit} the enclosed copy of this (draft) White paper, and provide us your comments. It will then be presented to the Board of Directors.

Thank you.

Regards.

Sunjan

Dr. Suresh Jain, CTA

Chairman

Q.D.C./445
11/5/84

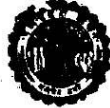
I think the draft is quite extensive and brings out fairly well the case of the QDC vis-a-vis the Board's query

J. Ashish
23/5/84

S. D. / C.T.A.

Chairman
9/5/84
LUN-3

21. 8. 84



S.C. Jain
MEMBER

BOARD OF REVENUE
Gwalior, M.P.

Gwalior, dated 22.10.95

My dear Suresh,

Many thanks for your D.O. letter No. LUP/QDC/AD-304/177 dated 4.10.95 giving me some details of the progress made by QDC Department under your stewardship. I also thank you for the material enclosed with your letter.

2. I am indeed happy to know that the QDC Department has since come of age and is fast gaining maturity. This is really very promising achievement. I am sure, as the QDC Department grows, depending on the capabilities generated within the Department itself, and also depending on the needs and demands made on the QDCD, there will be innumerable changes in its pattern as well as shape. The Department should, therefore, have an in-built flexibility to mould itself during its years of growth.

3. One thing which I must stress here is that the QDC Department must always be for the development and assistance of industries in the State and to achieve this objective, it should never assume even a semblance of an "inspecting" organisation or unit. As long as you keep this basic ground-rule in mind, I am confident that the QDC Department will turnout to be a most coveted institution.

with best wishes,

Yours sincerely,

S.C. Jain
(S.C. Jain)

Dr. S.C. Jain,
Chief Gen. Manager (Tech)
M.P. Lashu Udyog Nigam Ltd.
New Market, Shopal

RAMESH K. ARORA
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5 April 2002

Dear Dr. Jain,

I gratefully acknowledge your three articles and congratulate you on their really commendable quality. In fact, I had seen one of the articles already. It is really nice to see people like you working very hard. In your articles, you have raised significant issues regarding the functioning of Indian Bureaucracy on the basis of your empirical analysis. Besides you are strong votary of decentralized democracy and advocate effectiveness and responsiveness to be enshrined in the bureaucratic culture.

I wish you all the best and do hope that in times to come you will shine as a star on the horizon of Indian Academics. There are not many people in the country who have a Ph.D. from Columbia University and BIS degree from Canada.

Your style of writing is simple yet profound. I suggest that you write a couple of books and create name for yourself.

Trust this finds you and your family in fine fettle.

Warm regards

Yours sincerely

RAMESH K ARORA

Dr. Sures Chandra Jain
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Bhopal
MP 462 023

The Administrator, (प्रशासक)
A Journal of the LBS,
National Academy of Administration, Mussoorie,
October-December 1998, pp. 127-138

Editor
October-December 1998, pp. 127-138

आर्थिक सुधारों एवं ग्रामीण विकास के लिये
नौकरशाही का पुनर्गठन
(Reorganization of Bureaucracy
for Economic Reforms and
Rural Development in India)

डॉ सुरेश चन्द्र जैन

*Dr. SC. Jain
A good effort, which
truly reflects the state
of affairs. May be you
should discuss the changes
since 1988*

सारांश

यह आलेख 11 व्यक्तियों के विचारों पर आधारित है, जिन्हें गाजियाबाद जिले के विभिन्न वर्गों से चुन लिया गया था। इन पूर्व चयनित व्यक्तियों में एडवोकेट, डॉक्टर, प्रोफेसर, उद्योगपति, व्यापारी, एवं सभासदों की सम्मिलित है। एक विशिष्ट प्रश्नावली के माध्यम से मैंने व्यक्तिगत स्तर पर इन प्रत्यक्षियों से साक्षात्कार लिया। इस सर्वेक्षण के नतीजे दो मूलभूत टेबलों (original tables, containing primary data) में दिये गये हैं एवं इनका वर्णन मूल पाठ (text) में दिया है।

इन पूर्व चयनित प्रत्यक्षियों के विचारों के आधार पर यह निष्कर्ष निकला कि आजादी के 50 वर्षों के पश्चात् भी देश की प्रशासनिक मशीनरी कुल मिलाकर लगभग उसी प्रकार है, जिस प्रकार अंग्रेजों ने भारत को गुलाम बनाये रखने के लिए बनायी थी। आजादी के पश्चात् से ही प्रशासनिक ढांचे को बदलने की आवश्यकता महसूस की जा रही है, परन्तु पिछले 50 वर्षों में कोई भी ठोस एवं सकारात्मक कदम नहीं उठाया गया। अतः वर्ष 1991 से आर्थिक सुधारों की सफलता के लिए यह आवश्यक है कि नौकरशाही की प्रक्रियाओं में व्याप्त सामान्य अप्रक्रियाओं (dysfunctions prevailing in the general procedures of bureaucracy) को कम किया जाये तथा मानव संसाधनों का विकास प्रभावीतर (effective utilisation of human resources) रूप से किया जाये। इसी प्रकार ग्रामीण क्षेत्रों से गरीबी दूर करने के लिये सही कार्यक्रम चलाये जायें जिनकी स्वीकृति ग्राम पंचायत है, एवं यह भी उस जिस प्रकार ग्राम पंचायत चाहें।

1. मुख्य महाप्रबंधक, म.प्र. मधु उद्योग निगम बर्धित (म.प्र. शासन का उपक्रम), भोपाल 462 003



PROFESSOR H. V. TIWARI
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To,
Dr S C Jain
Chief General Manager
M.P. Laghu Udyog Nigam Ltd.
Bhopal, M.P. 462 003

Letter No. 374/VIC/PA
Dated 27. October, 2001

TO WHOM IT MAY CONCERN

Subj: Participation by Dr S C Jain in the
"WORLD CONFERENCE ON HUMAN RIGHTS AND POVERTY"
OCTOBER 2-5 2001

Dr Sures Chandra Jain is a Research Scholar for D.Litt. Degree at Barkatullah University, Bhopal and Chief General Manager at M.P. Laghu Udyog Nigam Ltd., Bhopal. This University had organised a "World Conference on Human Rights and Poverty", October 2-5, 2001.

Dr Jain was appointed as a Coordinator in the Organisation Committee constituted for this Conference. He contributed significantly in this Conference as he:-

- (a) Prepared the abstracts for 86 odd Research papers received for presentation in the Conference which were included in the Souvenir published for the Conference. (However, more than 200 papers were received for the Conference.)
- (b) Compiled and edited a paper for this conference, titled "Human Rights and Poverty: Selected Acts and Data". This paper is of 18 pages and included in the Souvenir.
- (c) Presented a paper in the Conference, titled, "Citizen Participation in Police and Judiciary: An Administrative Structure for Cheap and Quick Justice".
- (d) Prepared well researched and documented drafts of speeches for some VIPs.

In addition to the above mentioned specific contributions, Dr Jain also extended his support and cooperation in many other ways for more than a month with a sense of responsibility and commitment.

I wish him well.


(Harsh Vardan Tiwari)
Vice Chancellor

**VICTORIA COLLEGE OF EDUCATION**

(Affiliated to Barkatullah University, Bhopal)
(Recognised by N.C.T.E. and Govt. of M.P.)

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S.No: -VCE/2/9/09-10

Bhopal, dated 05/10/09

To Whom It May Please Concern

This is to certify that **Dr Sures Chandra Jain**, resident of 44 HIG, Subhash Nagar, Bhopal, worked at Victoria College of Education, Bhopal, as **Principal and Professor of Education**, from August 11, 2007 till May 30, 2009.

His performance was excellent, and he took keen interest in various activities of the College, particularly in developing the systems and procedures for office maintenance, computerization of library resources and learning aids, and faculty improvement.

This Certificate is being issued on his personal request. He left on his volition. We wish him well in his future endeavors.

(Syed Sajid Ali)
Chairman
Governing Body
Victoria College of Education,
Bhopal